

# ANNUAL REPORT 2017 DURRELE WILDLIFE CONSERVATION TRUST



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## CHAIRMAN'S REPORT

2017 was a year of change, of new beginnings and of excitement about the future. The most significant event of the year was the launch of our new strategy, '*Rewild Our Worla*', in November at the Royal Institution in London. This was a magnificent occasion, attended by our Patron, HRH The Princess Royal, who spoke of her support after the formal launch address by our Chief Executive Officer, Dr Lesley Dickie. Notable attendees included the Director General of the BBC, Lord Hall of Birkenhead, and Dame Judi Dench. The strategy continues our mission of 'saving species from extinction', but also sets out four clear goals to achieve by 2025, the year in which Gerald Durrell would have reached 100 years of age. By 2025, we want to see;

- 10 ecosystems across the world's major biomes being rewilded
- 100 threatened species on the road to recovery
- 500 endangered species projects working more effectively
- 1 million people better connected with nature

By rewilding we mean healthy, functioning, resilient communities of plants and animals. However, we also mean that we are more in touch with our wilder selves, with more 'nature time' and a little less 'screen time'. We will be reporting on progress towards the targets in the coming years, with each pillar of the Trust (zoo, science, training and field) all contributing to these ambitious aims. We have also instituted a new vision statement, '*a wilder, healthier, more colourful, world'*, which conveys the optimism for what we want to achieve.

As in previous years, our financial position continues to be challenging. Operating a world class zoo on an island with a population of just over 100,000 is never going to be straightforward, hence our judicious use of diversified income streams, such as the charity shop, Cheeky Monkey's nursery, and glamping site. Additionally, we also lead and support conservation work across the globe from our small island base. In 2017, net unrestricted income was £537K. Income from legacies was down on 2016 but in line with the average over the past decade. This does highlight the volatile nature of reliance on legacy income. However, income from charitable activities increased to offset the reduction in legacy income. We sold one of our properties in 2017 and two more will be sold in 2018 to fund development of a new charity shop on site at the zoo itself. The ability to operate a charity shop on our own site would increase the level of unrestricted income available to the Trust. It would also allow us to better communicate a 'reduce, reuse and recycle' message via the shop. Planning permission for the new shop will be sought in 2018. Investment will also be made in more 'wet weather' amenities at the zoo. Poor weather in 2017, as with zoos across the UK, impacted visitor numbers, therefore finding ways to future proof against weather will be developed.

We said goodbye in 2017 to our Treasurer Ewan Stirling and thank him for his service, and welcomed Gary Clarke, his able replacement. Trustees who also stepped down in the year were EJ Milner-Gulland and Liz Lewis-Jones and we also thank them for their service and good advice to Durrell. We were joined by Mary Curtis, a Human Resources expert on Jersey, known to the Board of Trustees as a trusted voice. Finally, I would like to thank all those who make Durrell the wonderful organisation that it is today. From the staff and volunteers whose dedication is obvious to all, whether at the zoo or overseas, to our members and visitors who share their time with us, choosing to visit the zoo and contribute to our important work. From our donors, whether individual or corporate, and to those who choose to remember us through legacies, without you all we could not reach our `wilder, healthier, more colourful world'.

### PHILLIP CALLOW

Chairman July 2018

## OUR HIGHLIGHTS

# 1

PHD FROM OXFORD UNIVERSITY AWARDED TO HERIZO ANDRIANANDRASANA, THE FIRST MALAGASY STUDENT TO ACHIEVE THIS HONOUR

## 5

BLACK LION TAMARINS IMPORTED FROM BRAZIL TO JOIN THE EUROPEAN BREEDING PROGRAMME

### 17 PINK P

PINK PIGEONS BORN AT JERSEY ZOO, SOME OF THESE BIRDS ARE DESTINED TO BE REPATRIATED TO MAURITIUS AS PART OF A REINTRODUCTION EFFORT.

## 25

SCIENTIFIC PUBLICATIONS WERE PUBLISHED

## 5,500

CONSERVATION PROFESSIONALS TRAINED (SINCE 1984) FROM 142 COUNTRIES

## 142

RANGERS TRAINED TO PROTECT THE GRASSLANDS OF ASSAM

## 3,298

LOCAL CHILDREN TAUGHT AT JERSEY ZOO

# 28,000

VOLUNTEER HOURS TO ASSIST DURRELL STAFF ACROSS THE TRUST

# 47,795

HECTARES IN MADAGASCAR NOW DESIGNATED AS RAMSAR SITES (WETLANDS OF INTERNATIONAL IMPORTANCE)

## 220,426

POUNDS RAISED FOR SUMATRAN ORANGUTANS AT THE INVESTEC RAINFOREST BALL



## 10

PYGMY HOGS WERE RELEASED INTO BORNADI WILDLIFE SANCTUARY IN ASSAM, BRINGING THE TOTAL NUMBER OF PYGMY HOGS RELEASED TO 110.

## CHIEF EXECUTIVE OFFICERS REPORT

2017 represented my first full 'season' at the Trust and it has been as action-packed and exciting as I could have imagined it to be, from changing names, to awards, and continued outstanding success in our mission goals and of course getting to know the Trust even better.

2017 continued the success of 2016 in having the work of the Trust recognised externally. The British and Irish Association of Zoos and Aquaria, awarded Durrell four awards at their AGM meeting in June. A Gold Conservation Award for the Chough release project, and another Gold for Research on the role of zoos in amphibian conservation. A Silver Award for Education noted the fantastic keeper talks, so beloved of our visitors at the zoo. The prize for best `behind the scenes' photograph was won by Charlie Wylie, our Data Manager, as he captured a Livingstone's Fruit bat in flight in the bat tunnel. Parag Deka and Ernest Bekerany achieved further individual recognition. Both won Disney 'Conservation Hero' awards, Parag for his role in saving the pygmy hog from extinction, and Ernest for his ongoing dedication to ploughshare tortoise conservation. Closer to home the zoo was awarded the 'Visitor Attraction of the Year' award at the inaugural Jersey Style Awards.

You will note that I am using the word zoo. Durrell Wildlife Park was re-named to the original Jersey Zoo in April, reflecting the confidence we have in our zoo, in the exemplary work that it achieves and in supporting tourism to the island by putting the word Jersey back. This has been positively received, and goes hand in hand with new, brighter graphics that encourage our visitors to be a little 'wilder', reflecting our strategic plan. This has been used to glorious effect on the number 15 bus travelling between the airport and St Helier. We restructured some departments at the Trust to enable them to be more efficient at achieving our mission. We combined our Engagement, Marketing and Fundraising departments to create a Communications and Fundraising team, which has proven to be a great success. Towards the end of the year we made plans to combine our science, training and education departments to create a new Conservation Knowledge department. This brings together complimentary skills, and applies a keener monitoring and evaluation eye to all our education linked work, whether that be the thousands of Jersey school children who receive lessons at the zoo each year, or the young conservationists from around the world who train with us, taking their new found skills back to their home countries to benefit wildlife conservation.

Possibly my personal highlight was the launch of the strategy after all the hard work that had gone into its development and which sets out our future until 2025. We believe it is clear, coherent, and most of all ambitious, as ambition is required to save species from the many threats facing them. We know this can work and we will be committed to its delivery.

Throughout the rest of this 2017 annual report you will hear from our different teams, describing the diversity of their work. I am proud to work with every colleague across the Trust, what they do is amazing and I hope you will be as proud of Durrell as I am.

DR LESLEY DICKIE Chief Executive Officer July 2018







## By 2025, our founder Gerald Durrell would have celebrated his 100th birthday.

We have set our sights on delivering significant change to the fortunes of threatened wildlife through a positive and bold vision for conservation.

### IN 2025, WE WANT TO SEE:

ECOSYSTEMS ACROSS THE WORLD'S MAJOR BIOMES BEING REWILDED

500

THREATENED SPECIES ON THE ROAD TO RECOVERY

ENDANGERED SPECIES PROJECTS WORKING MORE EFFECTIVELY

**1,000,000** PEOPLE BETTER CONNECTED WITH NATURE

# OUR WORLD

WE WILL FOCUS ON LONG-TERM RESTORATION OF ECOSYSTEMS IN TEN OF THE WORLD'S MAJOR TERRESTRIAL BIOMES

These ten rewilding sites form the focus of our conservation efforts around which we will also have many partnership projects. Each rewilding site will develop specific approaches to the recovery of highly threatened species and the restoration of their broader ecosystems.

Sites were chosen for their high conservation need, where we can develop conservation approaches that can be applied to other species or ecosystems in the future.



# **ONE MISSION**

At Durrell Wildlife Conservation Trust we value all the committed individuals who work for us, whether they are based at our wild sites around the world, our offices in the UK, or at our head-quarters in Jersey and we all have the same mission – `saving species from extinction'.

To that end we speak of our team being engaged in only two important, overarching activities. They are either mission enabling or they are mission delivering, but what do we mean by those terms?



Our mission enabling teams are those colleagues working to deliver a sustainable financial future, raising the funds to undertake our conservation strategy. They are serving our customers in our visitor centre, cafés and shops, communicating our vision, and supporting us all via financial and human resources expertise. They are the people who ensure that our maintenance and grounds at the zoo are impeccable, and provide an amazing experience for anyone who visits.

Our mission delivery teams are working directly with the animals in our care to ensure conservation breeding and

excellent welfare, and working in the wild with both people and animals at our global rewilding sites, to create a future where wildlife can co-exist with communities. They are developing the ground-breaking science that improves our work and demonstrates our impact, and they are training the global conservationists of the future.

Sometimes our enabling and delivery teams overlap and they always work together, because ultimately we are all Team Durrell, working towards our mission of `*saving species from extinction*' and our vision of a `*wilder, healthier, more colourful world*'.



# AT THE ZOO

2017 saw many new developments and successes. With generous donor support we refurbished several animal enclosures. We doubled the size of the Island Bat Roost, allowing extended flight for the resident Livingstone's and Rodrigues fruit bats, improving their fitness and activity levels whilst also creating a magnificent spectacle for visitors. The tamarin range was redeveloped, permitting previously restricted views into the monkeys' indoor units, and a simple rope extension allowed howler monkeys access to a tree outside their enclosure where they could dangle above visitors' heads.

Notable births and hatchings included a Javan green magpie, the focus of a European zoo campaign to save threatened songbirds of Southeast Asia. This was the first for this species at Jersey Zoo and a vital addition to the European zoo population. It was a bumper year for threatened giant jumping rats and Livingstone's bats, and seventeen pink pigeon squabs were hatched too. A record for us and these birds now form part of a cohort destined to be repatriated to Mauritius as part of a reintroduction effort.

To bolster a declining population of black lion tamarins, five were imported from zoos in their native Brazil. This transport was a legislative and logistical feat, and was funded by donors to an emergency appeal to whom we are very grateful. Durrell's Primate experts and Academy staff then travelled out to São Paulo to run a successful conservation and husbandry workshop for Brazilian zoo personnel, our third capacity-building initiative in the region.

Education in Jersey increased this year with significantly more school visits. We continued to support free local school attendance and modified our offering to better suit primary school curriculums. The Discovery Centre classroom was remodelled, boasting new equipment (and funky jungle wallpaper), and can now be used for both teaching and animal experiences. We broadened our range of the latter to offer new, interactive animal encounters, such as meeting the otters, which have proved popular. Our volunteers always provide invaluable support, to zoo routines, events and activities. We really couldn't function without them, and this year we gratefully received a new team of avid gardeners. The green-fingered gang spruced up many a border and also helped install banks of wildflowers on site, supporting native wildlife in the zoo. Rewilding Jersey continued as re-establishing redbilled choughs on the Island progressed with four chicks successfully fledged, bringing the free-living flock to 35. In addition, our herpetology staff took part in surveying the local agile frog population, using an exciting technique of recording and analysing male mating calls.

Valuable zoo research conducted by keepers, vets and students increased this year covering such myriad subjects as addressing medical issues in fruit bats, nutrition and growth rates in Telfair's skinks, and designing predator-proof tamarin nest boxes, the latter to hopefully be used in tree corridors in South America, highlighting how research in zoos aids conservation in the wild. Senior animal staff also played key roles in overseas conservation projects, advising on the ploughshare tortoise programme, coordinating the Madagascar pochard project and contributing to recovery efforts in the Galapagos.

In June we underwent a rigorous accreditation inspection by the European Association of Zoos and Aquaria. Inspectors delved deep into our husbandry standards, veterinary care, security procedures, and education and field programmes, amongst the many other things that constitute the running of a modern zoo. We received full accreditation and were delighted that the inspectors noted "continuous improvement in welfare and husbandry" along with "an incredible commitment to wildlife conservation at all levels and across the organisation".



# IN THE WILD

Our Field Programmes were able to move a number of major programmes forward especially in Assam, Mauritius and Madagascar, and also develop new partnerships in regions such as the Galapagos. Globally, our focus was on the completion and launch of Durrell's 2017-2025 strategy, including the development of ten core rewilding sites in the major terrestrial biomes. These will provide the bedrock of our field conservation delivery and enable the development and demonstration of approaches that will be scaled up across our partnership networks around the world. To bring these rewilding sites to life, we launched a conservation planning process that saw the implementation of Open Standards for Conservation. This process will enable us to design and monitor effective conservation strategies for each of our sites. It represents a major step forward in the design and delivery of our conservation interventions. To support our field programmes we submitted 38 proposals (23 were successful) for restricted funding and secured over £1.7m in project funding to support current and future activities.

We developed a new partnership for the Pygmy Hog Conservation Programme (PHCP), with the Assamese NGO, Aaranyak. The team released ten hogs into Bornadi Wildlife Sanctuary with support from the Bodoland Territorial Council, who are extremely important to the continued successful implementation of the programme. Through a series of camera trap surveys we had our first proof of released hogs breeding in the wild, with the first images of hoglets caught on camera.

In the Eastern Caribbean, our focus remains in St Lucia with the protection of the White-breasted thrasher, recovery of the St Lucia racer snake and the protection of the St Lucia iguana. The racer is the world's most threatened snake and restricted to a tiny offshore island. Our Mauritian Island Recovery Manager, Dr Nik Cole, visited the island to support the team to develop a concept plan for a breeding centre for the racer, which will be the first stage in the restoration of the species to the mainland. This has been supported by years of captive breeding skills development led by our Herpetology team at Jersey Zoo. Collectively a site was identified, detailed plans and budgets were prepared to support the necessary fundraising and future build, which is proposed to start in 2018.

In Mauritius, our programme is delivered in partnership with Mauritian Wildlife Foundation and the National Parks and Conservation Service. This partnership enabled the planting of 710 plants from 26 species on Round Island and the removal of over 10,000 invasive plants. A further 100 Aldabran giant tortoises were released onto Round Island to bring the population up to 596 individuals all whom are modifying the island vegetation community and serve as ecosystem engineers. We were also particularly proud to launch a new project with support from Mohammed



Bin Zayd Conservation Fund, to develop a new plant recovery strategy for Round Island. This work started with the recruitment of Phil Lambdon to catalogue all the plants restored to the island, assess factors contributing to survival and identify a new planting strategy that will maximise diversity. This is an extremely important and exciting development for the programme.

Madagascar remains an extremely challenging country within which to work. Our year was characterised by positive and exciting project developments, that were set against a background of worsening local conditions. Pressures on habitats continued with widespread burning in our field sites of Alaotra, Ambondrobe and particularly the Menabe dry forest. Evidence gathered from the field and through remote sensing was able to show how severe this forest destruction has been and the likely trajectory it will follow, with almost complete loss of the forest projected by 2025 in the absence of urgent action. The alarming evidence, that was prepared by our Conservation Science Team, was used by our field managers to drive action at



a region level among partners and local authorities. As a result, multiple initiatives are currently underway to curb this threat.

Some very positive results included the complete clearance of water hyacinth from Lac Ravelobe (within Ankarafantsika National Park), through a community-led project, the opening of the new interpretation centre for the species in Antsohihy by our Patron, HRH The Princess Royal and the President of Madagascar, Hery Rajaonarimampianina and the launch of new efforts to same amphibians in the country.

We completed two major projects, one for ploughshare tortoises which saw the establishment of high tech tools for community anti-poaching patrols and the second which was a rural development programme around our protected areas. Important results included the renovation or building of 150 schools and recruitment of over 300 local teachers, which enabled us to reach over 27,000 primary school children to enhance their access to schooling. We were also able to work with over 3,000 farmers to develop new farming techniques across 333 demonstration plots that drastically improved agricultural yields (for example rice yields increased by 250%), while reducing inputs. We were able to build on these positive results to develop a five-year programme focussed on improving food security, local financial sustainability, reproductive health and governance, which was approved by Jersey Overseas Aid and launched at the end of year.

These highlights are just fragments of the extremely complex and intensive actions undertaken by our staff. As an organisation, we remain fortunate to have an extremely talented and dedicated team of conservationists working in often very demanding and difficult situations. All our programmes are embedded within a locally driven network of partners, institutions and practitioners. Here we have been able to mention only a small number of the over 100 partnerships and donors who enable this work to take place, but we could not deliver any of our results without their support, guidance and actions.

# CONSERVATION SCIENCE

At Durrell we deliver our mission through field and zoo based conservation actions, by training conservationists from our priority regions, and by sharing our results and experience to help improve conservation practice. But how do we know which conservation actions and training strategies to employ, and how do we know we are being effective? That's the role of Conservation Science at Durrell. The team coordinates a multi-disciplinary scientific research programme to provide the knowledge we need to manage and evaluate our programmes, either in the field, the zoo or through our training academy. Often working in partnership with leading universities and research institutions, we conduct research ranging from the genetics of endangered species through to how local communities rely and impact upon ecological systems.

There were four main highlights of the year that encapsulate our scientific approach within Durrell and illustrate what we are trying to achieve. Undoubtedly, the greatest personal scientific achievement of the year was Herizo Andrianandrasana from our Madagascar Programme who was awarded a DPhil (a PhD) from the University of Oxford. We believe Herizo is the first person from Madagascar to gain a PhD from this esteemed institution in its 800 year history. Hery's research evaluated the biodiversity and social impacts of our community conservation programmes in Madagascar over the past 30 years. It has been the largest scale and most scientifically complex research project conducted at Durrell. It provided invaluable information on the extent to which we have stopped loss of vital forest and wetland habitats and halted the decline on many rare and unique species. The study also looked at the effectiveness of our work with local communities - reliant upon these ecosystems - to provide alternative livelihoods, improve agricultural productivity, and education and health provision. It set out clear findings and recommendations for improvement, which we are incorporating into our community conservation strategy over the next few years.

Secondly, together with our Conservation Academy colleagues, we developed a new impact evaluation system for Durrell's training programmes. We examined to what extent our training courses and learning events help professionals build their skills and knowledge and how this in turn affects personal and professional effectiveness. We now have a system to measure these changes and also for capturing stories of change due to our training programmes, which will help to bring to life these impacts. Thirdly, we continued to focus research efforts to help amphibians, the most threatened major group of animals in the world. We conducted a global study of amphibian captive managers to identify the barriers facing zoos holding more amphibian species of conservation concern. We found that in order for zoos to meet their amphibian conservation potential there is a need to overcome the key barriers of lack of resources and lack of staff training and experience and increase levels of zoo management interest and support to enable this. On the ground, we reached the final stage of a major study to understand how to save the Mountain Chicken frog from the overwhelming threat of the amphibian disease chytridiomycosis and then restore their populations to safer levels. We used this science to design and plan a pioneering trial to see if we can conduct habitat manipulations to mitigate disease risk and allow mountain chickens to be reintroduced to their former home of Montserrat. Field trials will begin in 2018.

Fourthly, our work on the Durrell Index – our organisational approach for measuring the difference we make through our mission - led to our involvement in a globally important initiative. In April, Durrell co-organised (with University of Oxford and Zoological Society of London) the first ever Conservation Optimism Summit. Bringing together biologists, psychologists, conservationists, communicators, policymakers, artists, and business leaders, the Conservation Optimism movement's goal is to shift the conservation debate from one of predominantly doom and gloom about the state of the natural world, to one that also highlights the many successes from around the world. We believe that these positive conservation stories are needed to ensure people don't become despondent about the challenge in front of us to save and restore nature and to inspire more action.

We continued to ensure our science is published - and therefore scrutinised by and shared with the wider conservation scientific community - with over 20 scientific papers produced in 2017, including in some of the world's leading journals. This was complemented by a large number of post-graduate studies embedded within our programmes, including 12 MSc projects completed and seven PhDs either active or completed during the year.







# TRAINING

During 2017, we trained 438 different people, many of whom attended more than one course during the year. We delivered 40 courses over the year - 21 in Jersey, 17 overseas, and two delivered online.

In Jersey, we ran 10 of our own courses during 2017. The three-month Durrell Endangered Species Management Graduate Certificate (DESMAN) course remains our flagship Jersey course, training 14 conservationists from nine different countries. As always the focus of this course is on providing multi-disciplinary training to potential conservation leaders of the future, particularly from high biodiversity countries, often aligned to Durrell's rewilding sites. Linked to the DESMAN course, we also ran courses in GIS, Facilitation and Communication skills, and a Chartered Management Institute accredited course in leadership. Our long-running two-week Endangered Species Recovery course proved popular, training 18 people in the essentials of species conservation. One participant, a programme coordinator from one of our partner organisations in Antigua, stayed on for an additional bespoke training internship after the course. During the year, we also ran two specialist husbandry courses focussing on birds and callitrichids in Jersey, and two popular 'amateur enthusiast' courses in Jersey (Passion for Primates and Gerald Durrell Week).

Also in Jersey, we provided 48 days of training to 192 students in 11 different college/ university groups – seven at undergraduate level and four at postgraduate MSc level. For the first year, this included training for students from University of Middlesex undertaking its new MSc in Biodiversity, Evolution and Conservation in Action.

In the UK, we ran two courses – a Facilitation and Communications Skills course for staff at Chester Zoo, and a Managing and Leading Conservation Projects course in Cambridge, in association with Flora and Fauna International.

Through our training hub in Mauritius, we once again delivered our six-month Postgraduate Diploma in Endangered Species Recovery, validated by the University of Kent. 17 people from 10 different countries completed the course, along with numerous Mauritian conservationists attending individual modules. The second main focus of our training work in the Indian Ocean has been the development and launch of a new Certificate in Protected Area Management training course, accredited through the Scottish Qualifications Authority. This five-unit assessed course, funded by the United Nations Development Programme, aims to build the skills of 30 conservation staff across the Government of Mauritius and associated NGOs, and will continue until early 2018. Also in Mauritius, we trained undergraduate and postgraduate groups from Middlesex University. We are particularly grateful to our colleagues at the Mauritian Wildlife Foundation, who continue to work closely with us on training delivery.

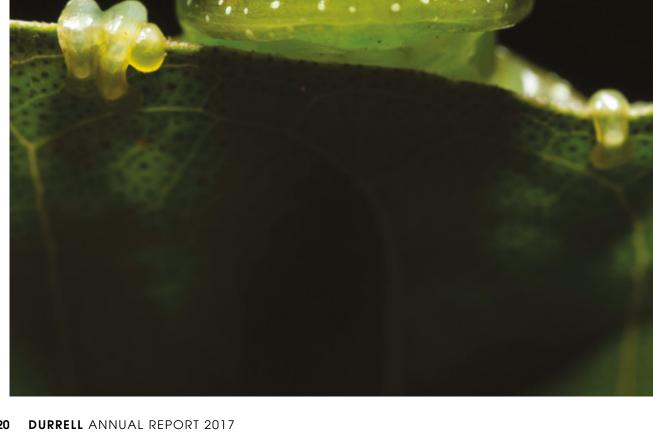
In addition to training individuals, we have continued to provide institutional capacity building support to organisations aligned to our conservation work. In Madagascar, we finalised the institutional assessment of the amphibian conservation organisation VIF, and also of the conservation and sustainable development organisation Dahari in the Comoros Islands.

In Brazil, we continued our multi-year training work to build in-country capacity for callitrichid conservation by running a 5-day workshop in Sao Paulo. Over 30 professionals working with callitrichids in the wild and captivity came together to learn and to further develop strategic objectives. As a result of these workshops, we have now established a core group of dedicated conservationists working together with common goals. The species focus for this workshop was the Buffy Tufted-ear Marmoset, a threatened primate restricted to Brazil's Atlantic Forest, which is one of Durrell's rewilding sites. Once again, we are very grateful to First Names as a trustee of the NET Trust for funding this workshop.

Beyond training provision, we continued to develop our growing graduate network, through which we can offer ongoing support to our training graduates. Generously funded by an anonymous donor, this has included the provision of video and other online learning material for our graduates, trials of webinars and blogs, and the completion of a major new textbook on island species conservation to be published by Cambridge University Press in 2018. Work also continued throughout the year on enhancing and rolling out our systems for measuring the long-term impact of our training work, a complex but important task.

## SAVING AMPHIBIANS FROM EXTINCTION

Globally our amphibian programme (SAFE) continued to grow with support to field projects in Montserrat for the mountain chicken frog, in Bolivia at Lake Titicaca, in Madagascar to build local capacity, and then more broadly to support the development of capacity for amphibian conservation. Funding was secured to start building an in situ breeding facility for mountain chickens, and to expand our field work in Madagascar to Ambohitantely, an important piece of remnant forest containing three Critically Endangered site endemic frog species. Amphibians remain one of the world's most threatened vertebrate groups and need major support but they lack the funding support focussed on other wildlife.



## SMALL MAMMAL SPECIALIST GROUP

Durrell is a host institution of the IUCN SSC Small Mammal Specialist Group (SMSG), the global network of experts who serve as the scientific authority for half of the world's mammal species. 2017 has seen a number of significant developments, in particular due to our substantial investment in partnershipbuilding. One of the first successes was to receive support from Jacksonville Zoo and Gardens to hold a meeting in early 2018 with a number of US zoos to better understand their needs and motivations in order for us help them boost small mammal conservation in their zoos.

We made substantial progress with our top key region of Mexico by securing support from Africam Safari, an in-country zoo, to host a workshop in 2018 as the first stage of us operating in the region. Using our member network, we invited twenty experts from universities, NGOs, and government to attend. The meeting will collate species information, decide priorities, highlight the key research and conservation actions required, and also identify potential sources of funding and collaborations.

We continued the huge Red Listing task, as well as writing two scientific publications. One of these provided an overview of the status and conservation of small mammals in our key region of the Caribbean. The second saw the SMSG become the first specialist group to write a chapter in the book series Handbook of the Mammals of the World, when we co-authored an introduction outlining conservation priorities and actions for rodents. A recruitment drive saw our membership leap from 37 members at the start of the year up to just over a hundred members, which we are continuing to increase to plug gaps in geographic and taxonomic coverage. We have also identified, built relationships with, and started developing projects with national conservation leaders for six of our priority key species.

We have worked hard to improve communications, attended a number of international conferences including the International Mammalogical Congress, and have been undertaking various fundraising activities. These are all aspects that we look forward to building upon further next year.

# COMMUNICATING OUR MISSION

The Trust wide focus for 2017 was launching the new strategy and the Communications and Fundraising team had an important role to play in this. Once the strategy had been approved by the board of trustees in March, the Communications and Fundraising team were tasked with communicating Durrell's new vision and "Rewild our World" strategy in an engaging and compelling way to inspire support from existing and new audiences.

Firstly, a new identity for the strategy was developed to convey the spirit of Durrell's new vision for a `wilder, healthier, more colourful world'. The in-house design and communications team created an engaging narrative, using fresh imagery and graphics. The focus of the strategy was on `RE' words to demonstrate how Durrell would `*Rewild our world*'. Recover, Revive, Reconnect and Responsibility were used as themes for how Durrell will achieve its strategic goals.

A large format book was produced for donors, partners and supporters which presented the strategy covering all areas of our work. As an introduction to the strategy, an emotive and thought provoking short film, Generation Rewild, was produced, which uses the voices of a children to convey the responsibility we, as humans, have for the natural world. The film was produced and directed by Creative Director Dean Maryon using children living in Jersey and locations all over the island. The film was used on our website, on social media and at events to set the scene for our strategy.

The new strategy was officially launched at the annual Durrell Lecture. This took place in November at The Royal Institution in Mayfair and attracted nearly 400 members and supporters, including our Patron, HRH The Princess Royal. The main speaker for the evening, was our CEO, Dr Lesley Dickie, who presented our new "Rewild our World" strategy. This was preceded by David Bond, Director of The Wild Network, Producer of Project Wild Thing and selfproclaimed Marketing Director for Nature – who introduced the concept of nature connection by talking about the importance of wild time for children's physical and mental wellbeing, Following the lecture HRH The Princess Royal joined a small group of supporters for dinner. Donations of £45,000 were received as a result of this event which was kindly sponsored by Thrive Renewables and LastPass. The development of Durrell's 'Rewild our World' strategy and the associated communications were generously supported by The Balcombe Charitable Trust.

At the start of the year, following on from focus groups in Jersey, the decision was made to revert back to Jersey Zoo. This name change gave an opportunity for a brand refresh, both in terms of the Durrell logo and to give the zoo a fresh new identity. The use of bright colours and illustrated animals has helped reposition the Zoo as a fun place to visit. The Jersey Zoo bus has been very well received and advertisements in local tourist publications really stand out. The Communications and Fundraising team also communicated this news to members, supporters and Jersey locals via email, PR and social media and received a overwhelmingly positive response.

Another major project last year was the rejuvenation of our member's magazine. This biannual publication was redesigned and renamed to fit in with the new strategy. Wild Life was produced as a large format magazine that allowed space for longer features vs only short sound bites of news that are already posted on our website and social media channels on a regular basis. This new publication has been really well received by our members but the challenge going forward is to reduce costs by selling advertising space within the publication.

The year saw a significant increase in the number of events held at the zoo. Durrell at Dusk, which took place on two Fridays in August, attracted around 1,800 people to the zoo after hours to enjoy live music, alfresco dining and special keeper talks. Boo at the Zoo was hugely popular with families who flocked to the zoo after dark for our Spooky Trick or Treat Trail, Haunted Zookeepers Cabin and extinction graveyard amongst other things!

The team also undertook a review of membership benefits in order to improve the offering for the relaunch of the membership scheme. New benefits will include more events, new Wild Life magazine and discounts in the zoo cafés and shop.



# FUNDING OUR FUTURE

2017 was a year of change for the fundraising team, with the existing Engagement and UK Fundraising team combining with Marketing to form the Communications and Fundraising Department.

A major highlight of the year was the Investec Rainforest Ball held in Jersey in September which was organised by a passionate volunteer to raise funds for Orangutans both at Jersey Zoo and in Sumatra via the Sumatra Orangutan Conservation Programme. The SOCP was set up by ex-Jersey Zoo keeper Ian Singleton. The event turned into a 'must have' ticket when Elaine and Chris Fairfax very generously donated a private concert with Take That to the ball organiser. Tables for the ball sold out in minutes and the evening was hugely enjoyed by over 600 guests. We are very grateful to our sponsors Investec and were delighted to raise over £220,000 to support Orangutan Conservation.

Once again, our ambassador, Henry Cavill, generously gave his time to support The Durrell Challenge in May. We were delighted to see over 500 people from 17 countries take on the challenging 13km road race to raise funds for Durrell. We also had nearly 30 VIP runners who all committed to raise funds in excess of £1,000 for Durrell and had the opportunity to meet Henry Cavill. The event generated a profit of nearly £26,000.

At the end of October over 600 runners took part in The Durrell Dash. The event was once again kindly sponsored by Rathbones and we were delighted that over £10,600 was raised from this popular road race. Thanks to a further generous donation from Rathbones, we were able to convert a paddock into a new home for Bahia, the female Andean bear at Jersey Zoo.

Prosperity 24/7 kindly organised a competitive static team bike ride between corporate teams to raise funds for Durrell and Teenage Cancer Trust. This event was very popular with local businesses and raised £9,371 for Durrell. Corporate Volunteering continued to be popular with local businesses in Jersey and we are very grateful to those that gave us their time to work alongside Durrell staff in completing a number of projects. We received excellent feedback from participants in Corporate Volunteering days who reported how much they gained from the experience. We continue to nuture a close relationship with Locate Jersey who bring high value residents to Jersey and we are able to send a personal welcome pack to every new family who moves to the island. During the summer we held an evening BBQ with Locate Jersey at Café Dodo as a social gathering for high value residents that had recently moved to the island.

In the spring we launched a Mountain Chicken appeal to build Safe Havens in Monserrat. The appeal was sent to our members with Wild Life Magazine and promoted via our website and social media and the total raised was nearly  $\pounds10,000.$ 

A huge amount of work over the year went into preparing our database to move on to a new CRM system as the existing system was antiquated and no longer fit for purpose. The new system will be in place in 2018.

Funding applications were made to 32 individuals, trusts, foundations and grant giving bodies. 55 proposals were submitted of which 39 were successful securing over 2 million pounds in funding over this and subsequent years subject to the grant duration. In the year grants were received from 45 individuals, trusts, foundations and grant giving bodies. This is a significant source of income for Durrell and we are very grateful to everyone who has supported us in these applications and awarded these grants.



# DRIVING COMMERCIAL

At the start of the year, we increased admission prices to the zoo for the first time in four years. We also had to unfortunately clamp down on membership abuse and started asking for photo ID to be shown with membership cards. Initially this caused a drop in member admissions but this recovered in the latter part of the year. Although total admissions (including members) was slightly down on 2016, income was 3.5% up.

During 2017 we began to see the positive impact of the new retail strategy. The name change to Jersey Zoo caused a slight delay on the named and logoed products but sales later in the year made up for this. A new emphasis on products sourced from our rewilding sites proved to be successful and we have received much positive feedback on the overall product range now available. Giving out free maps to our visitors has been very popular but had an expected negative impact on guide book sales. The popularity of The Durrells TV series has resulted in Gerald Durrell's books being more widely available and therefore sales have dropped in this area for us. Our wooden toys, soft toys and clothing lines have been the most popular with sales in these areas being higher than 2016.

The turnover generated at the Charity Shop in 2017 exceeded 2016, however the contribution was down due to the turnover rent payable after the first year. We struggle for space and parking at the existing site and so have submitted plans for a larger Charity Shop on the main zoo site.

We brought the cafés back in house at the start of 2017 after them being managed by a third party for many years. We have made a number of changes, particularly with regards to sustainability. We have removed all single use plastic bottles for soft drinks, changed all our take-away packaging and straws for biodegradable alternatives and switched to paper bags for take-away. By managing the cafés ourselves we have also been able to refresh our menu to include more locally sourced and ethical ingredients and ensure that the products we sell do not contain palm oil. We have partnered with a local company, Minioti, for palm oil free ice cream. We invested in upgrading some of the kitchen equipment and opened our mobile catering van for breakfast during the summer months. The feedback on the changes made has been very promising.

The Hostel was primarily filled with our Academy students during 2017 and there were very few gaps to be filled by the public. However, these spaces these were successfully filled with youth groups and smaller family groups. The hostel retained the JQAS (Jersey Quality Assessment Scheme) 4\* award which is the highest possible quality and standard award achievable without putting in en-suite bathroom facilities.

Turnover for the camp remained the same as 2016. The reviews during 2017 were exceptional and the standards achieved for all inspections were impressive. We replaced the canvases on the bedroom pods and the tepees at the end of the 2017 season to maintain our high standards for 2018. We received our highest score for the AA quality rating of 94% which resulted in another 5 pennant award. A small excerpt from the inspection report below:

"With glamping sites it's all about the total experience and this report, on Durrell Wildlife Campsite, could be summed up in one word "Magical". Although the report is really based on the quality of the glamping units, against the laid down criteria, it also includes observations on the total experience and in the case of Durrell includes the zoo, restaurants and hostel.

Firstly, one of the most important requirements is "Customer Service", which in my opinion, is the key requirement of any successful holiday experience, Durrell is of the highest order and from ease of booking through to your departure you are looked after completely – it is excellent."

The children's nursery, Cheeky Monkeys at Durrell, was fully subscribed for most of 2017 and the contribution budget was met and the Trust received the anticipated dividend payment.

In IT we started 2017 by installing our new replicating servers and as a result our systems have proved to be much more robust and all routine maintenance and server reboots take place out of normal office hours to minimise disruption to the operation of the zoo. We upgraded our finance software and the integration between the tills and the finance software. A cyber-security review was commissioned and some improvements made based on the findings. We continue to follow the advice of our external support company to ensure the safety of our systems.



# OUR PEOPLE

2017 saw a focus on people values and internal development; with employee and volunteer engagement, satisfaction and collaboration at the forefront. We recognise and acknowledge the importance of our people in a mission enabling and delivery capacity and attribute our success to them.

We developed our 'people values' to allow us to think more about how we do things and what behaviours this requires. Our new people values, as agreed in 2017 are:

**PURPOSEFUL** We are clear on why we do what we do, are connected as an organisation, we understand and demonstrate enabling / delivery, we are passionate about what we do and work tirelessly to achieve it.

ACCOUNTABLE We are accountable for our actions, we act with integrity and always have the best interests of the Trust at heart. We take it upon ourselves to update our knowledge and deliver excellence, and our ethics are of the utmost importance.

**SUPPORTIVE** We develop and encourage our staff, we work as a team, work well with other departments and trust each other. We promote a learning culture, treat people fairly, encourage diversity in the workplace, and value the opinions and views of others.

It is important to note that these values come directly from the employees who attended numerous workshops, talkback sessions, and took part in engagement and satisfaction surveys during 2016/2017. This was a team effort to identify what values and behaviours we consider a representation of our working culture at Durrell.

These values and supporting competencies will feature in a new appraisal system built and identified for 2018 along with updated and improved recruitment practices – we will consider who we employ according to their association to our values as well as their skills.

In October 2017 we welcomed Durrell employees from all over the world to Jersey for a week of meetings, presentations; workshops and social events. The conservation symposium remains one of the highlights of the working year for our teams. This is the perfect opportunity for employees, volunteers and students, some who may have not met before, to share their experiences, successes and challenges in enabling and delivering our mission. In December 2017 we initiated our research stage for a new induction process to include a video welcoming those joining the Trust – this will be filmed throughout 2018 in conjunction with 3C International. We hope to capture the importance of our people values whilst providing an overview of our work and how it is supported by the mission enabling and mission delivery teams to encourage and inspire our future Durrell team.

Another major initiative was the launch of our official volunteer training induction programme.

Workshops were scheduled for Durrell volunteers to cover the following:

- Our responsibility to volunteers
- Their responsibility to the Trust
- Training and development opportunities
- Health and Safety
- Practical support
- Media relations
- Conduct and grievance handling
- Data protection
- Equal opportunities and diversity

We remain entirely grateful for the time and dedication donated to us by our loyal volunteers year after year, with 2017 being no exception having logged a record 28,000 volunteer hours. They are instrumental to our success and a valued part of the Durrell team.

Our Volunteer Manager, Dan Craven was appointed the BIAZA Volunteer Managers Working Group Chair (VMWG) also placing him on the BIAZA Mission Enabling Committee (MEC). A fantastic achievement well deserved!

2017 was also a fantastic year for staff development with just under 2000 hours of training spanning across our mission enabling and delivery teams. We strive to continually develop our employees and support their ambitions and professional aspirations.

The number of employment applications received and reviewed by the HR team during 2017 was a record 975. A number of internal transfers and promotions were also made within the Trust highlighting our dedication to supporting employee development and encouraging personal growth.







# LOOKING AHEAD

In 2018 we will continue to make the changes required to implement our new strategy effectively. We will look at the structure of our departments and, where required, develop new structures to ensure our ambitious targets will be met.

We will submit a planning application to move our existing charity shop onto our own site at Jersey Zoo. The charity shop is a vital source of unrestricted income, supporting the work of the Trust across all departments. This is important on an island with a small catchment area to provide visitors to the zoo. By having this facility sited on our own grounds we will be able to change our charity shop operating times and provide more convenience to prospective shoppers. We will also be able to tie in our reduce, re-use and recycle messages much more effectively, through signage and information at the new shop.

With the launch of our new strategy, Rewild our World, in 2017 we will continue with the detailed planning for each of our 10 global rewilding sites, to ensure the most comprehensive plans are in place to guide us until 2025. This will include collaborative agreements with partners. New field health and safety protocols will be finalised for all field staff, and training given where appropriate.

A working masterplan for the Jersey Zoo site was completed in 2017 by staff of the Trust and it is envisaged that four projects will be completed in 2018. We will bring a pig species back to the zoo, create a second bear management area, build a pontoon onto lemur lake to create a walk-through lemur experience, and build a butterfly and tortoise house using an existing polytunnel. In particular the butterfly and tortoise house creates a very different experience than that available at the moment, in tune with connecting people to nature as a part of our strategy, as well as providing further wet-weather proof provision for the zoo.

## REPORT OF THE HONORARY TREASURER

The headline financial performance for the year shows an operating surplus of £0.6m, similar to 2016. The performance in 2016 was flattered by £0.5 more in legacy income than 2017, reflecting what is an inherently unpredictable income flow.

Overall the financial position was improved with net assets of just over £11.3m at the year end. Restricted assets and endowed assets are held in independently managed investment portfolios or in restricted bank accounts depending on what is most appropriate.

At a non-operational level, the Trust's obligations in respect of the defined benefit pension scheme decreased according to the latest FRS102 review by some by £88,000. The Trust has taken the decision that pensioners will not receive an increase in 2018. For FRS102 purposes it has been assumed that the annual increase in pension payments averages 1.5% per annum. The Trust's goal is to have sufficient reserves to meet:

- Planned commitments that cannot be met through regular income.
- Unforeseen emergencies, operational cost or business interruption impacts.

The Trust desires to achieve a level of free reserves that enable continued operation during a business interruption of up to 6 months, which have been calculated at £2.5 million. At 31 December 2017, the Trust had unrestricted liquid assets of £1.6m. Consequently, the Trust has a shortfall against its targeted level of free reserves of £0.9m. Addressing this shortfall will continue in 2018. At the end of 2017 the new strategic plan of the Trust was launched, to great acclaim, in London and Jersey. A fundraising plan will be under development in 2018, alongside further detailed operational plans. Bringing about this step change means that some difficult decisions have to be made but we are determined to make them. In the meantime, the Trust has physical but illiquid assets of a much higher value.

The physical assets of the Trust will provide sufficient finances in the very unlikely event of closure to avoid compromising the welfare of the animals in our care, enable the wind down or transition of all conservation projects without jeopardising the species involved, and to provide appropriately for employees. This enables the Trustees to continue to adopt the "going concern" basis of accounting.

GARY CLARK

Honorary Treasurer July 2018

## THE RISKS TO WHICH THE TRUST IS EXPOSED

During the year, the Audit and Risk Committee considered the financial position of DWCT and the findings of the last audit. The management team presented its plans to address the findings of the Key Issues Memorandum provided by our auditors and we are pleased to note, as with 2016, that the latest audit review reflects a much improved position in relation to the clarity and processes of our financial reporting.

A steady performance was noted, and although total income was less than the previous year, this was accounted for in fluctuations in legacy income. There continues to be a clear need to build reserves to meet our stated aim of having sufficient liquid assets to meet at least three months of operating expenses.

A revised and more comprehensive Key Strategic Risks table is now being routinely used at all Audit and Risk meetings and allows the committee to track more clearly the risks to which the Trust is exposed.

The primary focus of the Audit and Risk Committee has been on safety, both at Jersey Zoo and in the field. DWCT works in areas of the world where there is occasionally civil unrest and, more commonly risk of infectious disease and accidents. Work began in 2017 in reviewing and updating field health and safety policies, including evacuation plans if required. These will be approved and rolled out in 2018. The new policies will be amongst the most comprehensive of any conservation organisation globally, and further assures us of the far-reaching approach of the management team.

### NICK WINSOR

Chair, Audit and Risk Committee July 2018

## SUMMARY GROUP STATEMENT OF FINANCIAL ACTIVITIES

CHARITABLE ACTIVITIES           Animal collection           Visitor Admissions         1,241         1,202           Membership of Durrell         -         -           - Individual         789         769           - Corporate         33         12           Animal adoptions         90         90           Letting of non-investment property         -         36           Behind the scenes tours and animal encounters         29         20           Keeper and vet for a day         4         4           ANIMAL COLLECTION TOTAL         2,186         2,133           EDUCATION         10         12           TRAINING         219         270           OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2,914         2,674           DONATIONS AND LEGACIES         2,913         3,450           COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHER         2017         2016           EXPENDITURE         2010         8000           Cottal INCOME         3,375         3,488           Training         435         4	INCOME	<b>2017</b> £'000	<b>2016</b> £'000
Vistor Admissions       1.241       1.202         Membership of Durrell       -         - Individual       789       769         - Corporate       33       12         Animal adoptions       90       90         Letting of non-Investment property       -       36         Behind the scenes tours and animal encounters       29       20         Keeper and vet for a day       4       4         ANIMAL COLLECTION TOTAL       2,186       2,133         EDUCATION       10       10       12         TRAINING       219       270         OTHER       499       259         CHARITABLE ACTIVITIES TOTAL       2,914       2,674         DONATIONS AND LEGACIES       2,913       3,450         COMMERCIAL OPERATIONS       2,100       2,269         INVESTMENTS       69       74         OTHER       44       -         TOTAL INCOME       8,210       8,467         EXPENDITURE       2017       2016         Charitable ACTIVITIES       5,442       5,435         Animal collection       3,375       3,488         Training       435       547         Conserotation in t	CHARITABLE ACTIVITIES		
Membership of Durrell         789         769           - Individual         789         769           - Corporate         33         12           Animal adoptions         90         90           Letting of non-investment property         -         36           Behind the scenes tours and animal encounters         29         20           Keeper and vet for a day         4         4           ANIMAL COLLECTION TOTAL         2.186         2.133           EDUCATION         10         12           TRAINING         219         270           OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2.914         2.474           DONATIONS AND LEGACIES         2.913         3.450           COMMERCIAL OPERATIONS         2.170         2.269           INVESTMENTS         69         74           OTHER         44         -           TOTAL INCOME         8.210         8.467           CHARITABLE ACTIVITIES         2.44         -           Animal collection         3.375         3.488           Training         435         3.67           Education         1.26         1.77           <	Animal collection		
- Individual       789       769         - Corporate       33       12         Animal adoptions       90       90         Letting of non-investment property       -       36         Behind the scenes tours and animal encounters       29       20         Keeper and vet for a day       4       4         ANIMAL COLLECTION TOTAL       2.186       2.133         EDUCATION       10       12         TRAINING       219       270         OTHER       499       259         CHARITABLE ACTIVITIES TOTAL       2.914       2.674         DONATIONS AND LEGACIES       2.913       3.450         COMMERCIAL OPERATIONS       2.170       2.269         INVESTMENTS       69       74         OTHER       4.4       -         TOTAL INCOME       8.210       8.467         EXPENDITURE       2017       2016         CHARITABLE ACTIVITIES       5.042       5.050         CHARITABLE ACTIVITIES       3.375       3.488         Training       435       367         EXPENDITURE       2017       2016         Cost of generating voluntary income       677       628         Cost	Visitor Admissions	1,241	1,202
- Corporate       33       12         Animal adoptions       90       90         Letting of non-investment property       -       36         Behind the scenes tours and animal encounters       29       20         Keeper and vet for a day       4       4         ANIMAL COLLECTION TOTAL       2.186       2.133         EDUCATION       10       12         TRAINING       219       270         OTHER       499       259         CHARITABLE ACTIVITIES TOTAL       2.914       2.674         DONATIONS AND LEGACIES       2.913       3.450         COMMERCIAL OPERATIONS       2.170       2.269         INVESTMENTS       69       74         OTHER       144       -         TOTAL INCOME       8.210       8.467         EXPENDITURE       2007       2016         Conservation in the field and science       1.706       1.604         Conservation in the field and science       1.707       1.642         Cost of generating voluntary income       677       628         Cost of generating voluntary income       677       628         Cost of generating voluntary income       677       628         Cost of	Membership of Durrell		
Animal adaptions       90       90         Letting of non-investment property       -       36         Behind the scenes tours and animal encounters       29       20         Keeper and vet for a day       4       4         ANIMAL COLLECTION TOTAL       2,186       2,186         EDUCATION       10       12         TRAINING       219       270         OTHER       499       259         CHARITABLE ACTIVITIES TOTAL       2,914       2,674         DONATIONS AND LEGACIES       2,913       3,450         COMMERCIAL OPERATIONS       2,170       2,269         INVESTMENTS       69       74         OTHER       144       -         TOTAL INCOME       8,210       8,467         EXPENDITURE       2017       2016         Conservation in the field and science       1,705       1,864         Total INCOME       1,26       177         Conservation in the field and science       1,706       1,604         Total EXPENDITURE ON CHARITABLE ACTIVITIES       5,636       1,642         Total EXPENDITURE ON CHARITABLE ACTIVITIES       5,636       1,642         Total EXPENDITURE ON CHARITABLE ACTIVITIES       1,613       1,665	- Individual	789	769
Letting of non-investment property         -         36           Behind the scenes tours and animal encounters         29         20           Keeper and vet for a day         4         4           ANIMAL COLLECTION TOTAL         2.186         2.133           EDUCATION         10         12           TRAINING         219         270           OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2.913         3.450           COMMERCIAL OPERATIONS         2.170         2.269           INVESTMENTS         69         74           OTHER         144         -           TOTAL INCOME         8.210         8.467           EXPENDITURE         2000         5000           CHARITABLE ACTIVITIES         69         74           OTHER         144         -           TOTAL INCOME         8.210         8.467           EXPENDITURE         5000         5000           Charitable ACTIVITIES         3.458           Training         435         3.67           Education         126         1.77           Conservation in the field and science         1.706         1.604           TOTAL EXPENDI	- Corporate	33	12
Behind the scenes tours and animal encounters         29         20           Keeper and vet for a day         4         4           ANIMAL COLLECTION TOTAL         2.186         2.133           EDUCATION         10         12           TRAINING         219         220           OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2.913         3,450           COMMERCIAL OPERATIONS         2.170         2.269           INVESTMENTS         69         74           OTHER         491         200           EXPENDITURE         5000         5000           CHARITABLE ACTIVITIES         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         2017         2016           COMMERCIAL OPERATIONS         2,173         3,488           Training         435         367           Education         3,375         3,488           Training         240         277           Conservation in the field and science         1,707         5,642           Cost of generating voluntary income         677         628           Cost of generating voluntary income         677 <t< td=""><td>Animal adoptions</td><td>90</td><td>90</td></t<>	Animal adoptions	90	90
Keeper and vet for a day         4         4           ANIMAL COLLECTION TOTAL         2.186         2.133           EDUCATION         10         12           TRAINING         219         270           OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2.914         2.674           DONATIONS AND LEGACIES         2.913         3.450           COMMERCIAL OPERATIONS         2.170         2.269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8.210         8.467           EXPENDITURE         2017         2016           CHARITABLE ACTIVITIES         5000         5000           Animal collection         3.375         3.488           Training         435         367           Education         126         177           Conservation in the field and science         1.706         1.604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5.642         5.636           RAISING FUNDS         2.290         2.290         2.290           Cost of generating voluntary income         677         628         Cost of commercial operations         1	Letting of non-investment property	-	36
ANIMAL COLLECTION TOTAL       2.186       2.133         EDUCATION       10       12         TRAINING       219       270         OTHER       499       259         CHARITABLE ACTIVITIES TOTAL       2.914       2.674         DONATIONS AND LEGACIES       2.913       3.450         COMMERCIAL OPERATIONS       2.170       2.269         INVESTMENTS       69       74         OTHERS       144       -         TOTAL INCOME       8.210       8.467         EXPENDITURE       2000       5000         CHARITABLE ACTIVITIES       3.375       3.488         Training       435       367         Education       1.26       177         Conservation in the field and science       1.706       1.604         TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES       5.642       5.636         RAISING FUNDS       2.293       0       2.293         Cost of generating voluntary income       677       628       0         Cost of commercial operations       1.613       1.665       1.641         TOTAL EXPENDITURE       178       186       1010       8.115         NET GAINS ON INVESTMENTS       2.40	Behind the scenes tours and animal encounters	29	20
EDUCATION         10         12           TRAINING         219         270           OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2,914         2,674           DONATIONS AND LEGACIES         2,913         3,450           COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         2017         2016           Scool         5000         5000           CHARITABLE ACTIVITIES         8,210         8,467           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           IOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         2,290         2,293         1,613           Cost of generating voluntary income         677         628         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293         2,	Keeper and vet for a day	4	4
TRAINING       219       270         OTHER       499       259         CHARITABLE ACTIVITIES TOTAL       2,914       2,674         DONATIONS AND LEGACIES       2,913       3,450         COMMERCIAL OPERATIONS       2,170       2,269         INVESTMENTS       69       74         OTHERS       144       -         TOTAL INCOME       8,210       8,467         EXPENDITURE       2017       2016         Stood       5000       5000         CHARITABLE ACTIVITIES       8,467         Animal collection       3,375       3,488         Training       435       367         Education       126       177         Conservation in the field and science       1,706       1,604         TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES       5,642       5,636         RAISING FUNDS       2,290       2,293         Cost of generating voluntary income       677       628         Cost of commercial operations       1,613       1.665         TOTAL EXPENDITURE       78       186         TOTAL EXPENDITURE       8,110       8,115         NET GAINS ON INVESTMENTS       240       299      O	ANIMAL COLLECTION TOTAL	2,186	2,133
OTHER         499         259           CHARITABLE ACTIVITIES TOTAL         2,914         2,674           DONATIONS AND LEGACIES         2,913         3,450           COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         2017         2016           CHARITABLE ACTIVITIES         3000         5000           CHARITABLE ACTIVITIES         3,375         3,488           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         2,290         2,293           Cot of generating voluntary income         677         628           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE         178         186           TOTAL	EDUCATION	10	12
CHARITABLE ACTIVITIES TOTAL         2,914         2,674           DONATIONS AND LEGACIES         2,913         3,450           COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         2007         2016           Stroop         65000         5000           CHARITABLE ACTIVITIES         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         2,290         2,293           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER ECOGNISED GAINS / (LOSSES)         39         49           Net	TRAINING	219	270
DONATIONS AND LEGACIES         2,913         3,450           COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         2017         2016           EXPENDITURE         \$000         £000           CHARITABLE ACTIVITIES         Animal collection         3,375           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         2,290         2,293           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE         178         186           TOTAL EXPENDITURE         178         186           TOTAL EXPENDITURE         2,290         2,293           OTHER EXPENDITURE         2,40         299           OTHER EXPENDITURE	OTHER	499	259
COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         \$000         \$000           CHARITABLE ACTIVITIES         2017         2016           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         2,290         2,293           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         5         5           Share in gains / (loss)es of joint venture         131         78	CHARITABLE ACTIVITIES TOTAL	2,914	2,674
COMMERCIAL OPERATIONS         2,170         2,269           INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         2017         2016           CHARITABLE ACTIVITIES         2017         2016           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         2,290         2,293           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         5         5           Share in gains / (loss)es of joint venture         131         78	DONATIONS AND LEGACIES	2.913	3.450
INVESTMENTS         69         74           OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         \$'000         \$'000           CHARITABLE ACTIVITIES         \$'000         \$'000           CHARITABLE ACTIVITIES         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         5,642         5,636           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         5         74           Share in gains / (loss)es of joint venture         131         78           Movement in deferred rental income         39			
OTHERS         144         -           TOTAL INCOME         8,210         8,467           EXPENDITURE         \$000         \$000           CHARITABLE ACTIVITIES         \$000         \$000           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         5         5         5           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         5         30           Share in gains / (loss)es of joint venture         131         78           Movement in deferred rental income         39         49           NET ACTUARIAL GAIN (LOSS) ON NET DEFINED B			
TOTAL INCOME         8,210         8,467           EXPENDITURE CHARITABLE ACTIVITIES         2017         2016         5000           Animal collection         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         5         5         5           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         5         78           Share in gains / (loss)es of joint venture         131         78           Movement in deferred rental income         39         49           NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY         88         (118)			-
EXPENDITURE \$0002017 \$0002016 \$000CHARITABLE ACTIVITIESAnimal collection3,3753,488Training435367Education126177Conservation in the field and science1,7061,604TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES5,6425,636RAISING FUNDSCost of generating voluntary income677628Cost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)5hare in gains / (loss) es of joint venture131Share in gains / (loss) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)			8.467
EXPENDITURE         £000         £000           CHARITABLE ACTIVITIES         3,375         3,488           Training         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         5         5         5           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         3         78           Share in gains / (loss)es of joint venture         131         78           Movement in deferred rental income         39         49           NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY         88<(118)		-,	
EXPENDITURE         £000         £000           CHARITABLE ACTIVITIES         3,375         3,488           Training         3,375         3,488           Training         435         367           Education         126         177           Conservation in the field and science         1,706         1,604           TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES         5,642         5,636           RAISING FUNDS         5         5         5           Cost of generating voluntary income         677         628           Cost of commercial operations         1,613         1,665           TOTAL EXPENDITURE ON RAISING FUNDS         2,290         2,293           OTHER EXPENDITURE         178         186           TOTAL EXPENDITURE         8,110         8,115           NET GAINS ON INVESTMENTS         240         299           OTHER RECOGNISED GAINS / (LOSSES)         3         78           Share in gains / (loss)es of joint venture         131         78           Movement in deferred rental income         39         49           NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY         88<(118)		2017	2016
Animal collection3,3753,488Training435367Education126177Conservation in the field and science1,7061,604TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES5,6425,636RAISING FUNDS5,6425,636Cost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)3949Net Actuarial Gain (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	EXPENDITURE		
Training435367Education126177Conservation in the field and science1,7061,604TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES5,6425,636RAISING FUNDS55,6425,636Cost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)3949Net ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	CHARITABLE ACTIVITIES		
Education126177Conservation in the field and science1,7061,604TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES5,6425,642RAISING FUNDS55,6425,636Cost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)3949Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	Animal collection	3,375	3,488
Conservation in the field and science1,7061,604TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES5,6425,642RAISING FUNDS677628Cost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)3949Net ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	Training	435	367
TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES5,6425,636RAISING FUNDSCost of generating voluntary income677628Cost of generating voluntary income1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)13178Share in gains / (loss)es of joint venture3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	Education	126	177
RAISING FUNDSCost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)13178Share in gains / (loss)es of joint venture3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	Conservation in the field and science	1,706	1,604
Cost of generating voluntary income677628Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)13178Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	TOTAL EXPENDITURE ON CHARITABLE ACTIVITIES	5,642	5,636
Cost of commercial operations1,6131,665TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)240299Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	RAISING FUNDS		
TOTAL EXPENDITURE ON RAISING FUNDS2,2902,293OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)340Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	Cost of generating voluntary income	677	628
OTHER EXPENDITURE178186TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)13178Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	Cost of commercial operations	1,613	1,665
TOTAL EXPENDITURE8,1108,115NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)13178Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	TOTAL EXPENDITURE ON RAISING FUNDS	2,290	2,293
NET GAINS ON INVESTMENTS240299OTHER RECOGNISED GAINS / (LOSSES)13178Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)	OTHER EXPENDITURE	178	186
OTHER RECOGNISED GAINS / (LOSSES)Share in gains / (loss)es of joint venture131Movement in deferred rental income39APNET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88	TOTAL EXPENDITURE	8,110	8,115
OTHER RECOGNISED GAINS / (LOSSES)Share in gains / (loss)es of joint venture131Movement in deferred rental income39APNET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88	NET GAINS ON INVESTMENTS	240	299
Share in gains / (loss)es of joint venture13178Movement in deferred rental income3949NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY88(118)			
NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY 88 (118)		131	78
	Movement in deferred rental income	39	49
	NET ACTUARIAL GAIN (LOSS) ON NET DEFINED BENEFIT PENSION LIABILITY	88	(118)
NET MOVEMENT IN FUNDS 598 000	NET MOVEMENT IN FUNDS	598	660

## SUMMARY GROUP BALANCE SHEET

	2017	2016
	£'000	£'000
Fixed assets	4,707	5,397
Investments	3,822	3,686
Investment in joint venture	397	387
Net current assets	3,059	2,045
Creditors-due after one year	(263)	(303)
Pension liability	(385)	(473)
NET ASSETS	11,337	10,739
REPRESENTED BY		
Permanent endowment funds	1,278	1,232
Restricted funds	2,786	2,771
Designated funds	167	304
General funds	7,106	6,432
TOTAL	11,337	10,739

2017

2014

## SUMMARY GROUP FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 DECEMBER 2017

These summary financial statements which comprise the Summary Group Statement of Financial Activities and Summary Group Balance Sheet are a summary of the information in the full annual group financial statements of Durrell Wildlife Conservation Trust.

They do not contain sufficient information to allow a full understanding of the results of the Trust for the year and its state of affairs at the year end.

For further information, the full financial statements and the report of the auditors on those financial statements should be consulted. Copies of the full financial statements for the year end 31 December 2017, which were approved by the Trustees on 5 June 2018, are available upon request from the Trust's office or from the Trust's website at www.durrell.org.

The auditors have reported on the full financial statements and their report was unmodified.

## INDEPENDENT AUDITORS' STATEMENT TO THE MEMBERS OF DURRELL WILDLIFE CONSERVATION TRUST

### INDEPENDENT AUDITORS' STATEMENT

We have examined the Summary Group Financial Statements for the year ended 31 December 2017 which comprise the Summary Group Statement of Financial Activities and Summary Group Balance Sheet.

### **RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND THE AUDITORS**

The Trustees are responsible for the preparation of the Summary Group Financial Statements in accordance with applicable law and the recommendations of the Charities Statement of Recommended Practice. Our responsibility is to report to you our opinion on the consistency of the Summary Group Financial Statements with the full annual Group Financial Statements and the Trustees' Annual Report.

We also read the other information contained in the Trustees' Annual Report and considered the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the Summary Group Financial Statements. We conducted our work in accordance with Bulletin 2008/3 issued by the Auditing Practices Board. Our report on the Trust's full annual Group Financial Statements describes the basis of our opinion on those Group Financial Statements and Trustees' Annual Report.

### OPINION

In our opinion the Summary Group Financial Statements are consistent with the full annual Group Financial Statements and Trustees' Annual Report of Durrell Wildlife Conservation Trust for the year ended 31 December 2017.

### **GRANT THORNTON LIMITED**

Chartered Accountants St Helier, Jersey, Channel Islands July 2018

## STRUCTURE OF THE TRUST

#### PATRON

Her Royal Highness The Princess Royal

### FOUNDER

Dr Gerald Durrell OBE, LHD, DSc, CBiol (Honorary Director 1963 - 1995)

### MANAGEMENT TEAM

Mark Brayshaw Jamie Copsey to July 2017 Amy Davies Dr Lesley Dickie (CEO) Gordon Hayden Alexandra Shears Kate Smallwood Dr Andrew Terry Dr Richard Young

### CHAIRMAN Phillip Callow

### **HONORARY TREASURER**

Ewan Stirling to November 2017 Gary Clark from November 2017

HONORARY DIRECTOR Dr Lee Durrell MBE

HONORARY SECRETARY Advocate Kerry Lawrence

### **BOARD OF TRUSTEES**

Mary Curtis FROM JUNE 2017 Simon Dickson Ian Lazarus Elisabeth Lewis-Jones to JUNE 2017 Dr Eleanor Jane Milner-Gulland to JUNE 2017 Dr Simon Tonge Dr Rosie Trevelyan Nicholas Winsor

### DURRELL WILDLIFE CONSERVATION TRUST - UK

Registered UK Charity Number 1121989

### UK BOARD OF TRUSTEES

lan Lazarus (Chairman) Katie Gordon Simon Dickson John Miskelly Advocate Kerry Lawrence James Persad

### DURRELL CONSERVATION TRAINING LTD (MAURITIUS)

Jamie Copsey (MD) to july 2017 Deborah de Chazal Dr Lesley Dickie Gordon Hayden

In addition to preparing for and attending Board meetings, Trustees also serve on a range of committees, which cover Audit, Conservation, Governance, Investment, Remuneration, and Risk. They also make their experience and expertise available to staff as required, and pro-actively promote the success of the Trust

#### **HONORARY FELLOWS**

Sir David Attenborough, CBE, FRS Anne Binney, MBE Martin Bralsford, MSc, FCA, FCT John Cleese Murray S Danforth, Jr Professor John Fa Tricia Kreitman Dr Thomas E Lovejoy, BS, PhD Dr Jeremy JC Mallinson, OBE, DSc, CBiol, FIBiol Professor Robert D Martin, BA, DPhil, DSc, CBiol, FIBiol David Richards Robin Rumboll, FCA Advocate Jonathan White Edward J Whitley, MA

## **OUR SUPPORTERS AND PARTNERS**

It is a great pleasure to thank the many organisations and individuals who supported Durrell with their donations, time and advice during 2017. This financial assistance and the work of our dedicated volunteers play an invaluable role in sustaining the Trust's global projects to protect habitats and conserve wildlife.

We would like to offer our sincere thanks to the numerous trusts, foundations, organisations, schools, and individuals who all share our mission and provide us with invaluable funding through donations and grants. Without your help our work 'saving species from extinction' would be impossible!

ANNUAL REPORT 2017 DURRELL



### DURRELL WILDLIFE CONSERVATION TRUST

is a member of the Association of Jersey Charities, membership number 69. PATRON HRH The Princess Royal FOUNDER Gerald Durrell, OBE, LHD HONORARY DIRECTOR Lee Durrell, MBE, PhD

DURRELL WILDLIFE CONSERVATION TRUST - UK is registered in England and Wales. A charitable company limited by guarantee. REGISTERED CHARITY NUMBER 1121989 REGISTERED

**REGISTERED CHARITY NUMBER** 1121989 **REGISTERED COMPANY NUMBER** 6448493 **REGISTERED OFFICE** c/o Intertrust Corporate Services

(UK) Limited, 35 Great St. Helen's, London EC3A 6AP

