

# DURRELL WILDLIFE CONSERVATION TRUST

Report and Financial Statements 31 December 2010

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## LEGAL AND ADMINISTRATIVE DETAILS

NAME Durrell Wildlife Conservation Trust

GOVERNING INSTRUMENT

Durrell Wildlife Conservation Trust is an association incorporated under Article 4 of the Loi (1862) sur les teneures en fidéicommis et <u>l'incorporation</u> d'associations, as amended. It is governed by Rules registered in the Royal Court, Jersey on 5 August 2005, as

amended December 2009.

PATRON Her Royal Highness The Princess Royal

TRUST PRESIDENT Position vacant from May 2009

HONORARY DIRECTOR Dr Lee M Durrell MBE, BA, PhD

CHIEF EXECUTIVE Mr Paul Masterton

**CHAIRMAN OF BOARD** 

**OF TRUSTEES** 

Advocate Jonathan White (re-elected July 2010)

VICE CHAIRMAN Mr Christopher Collins (re-elected July 2010)

HONORARY TREASURER Mr Mark A Oliver BSc (Hons), FCCA MCMi (rotated off July

2010)

Mr Phillip Callow (elected July 2010)
HONORARY SECRETARY
Mr Tim Ringsdore (elected July 2009)

TRUSTEES Elected by the Members in General Meeting

Prof Michael Bruford (elected July 2009)
Mr Phillip Callow (elected July 2010)

Mr Christopher Collins, BA, M.CAM (re-elected July 2010)
Ms Katie Gordon, BSc (Hons) (re-elected July 2009)
Mr John Henwood, MBE (re-elected July 2009)
Mr Ian Kerr, BA, CDip AF (elected July 2009)
Ms Tricia Kreitman BSc (Hons) (elected July 2009)

Mr David Mace, BSc (re-elected July 2009) Mr John Miskelly, FCA (elected July 2008) Mr Tim Ringsdore (elected July 2009)

Advocate Jonathan White (re-elected July 2010)

HONORARY FELLOWS Sir David Attenborough CBE, FRS

Mr Martin Bralsford Mr John Cleese

Mrs Murray S Danforth Jnr Mr Reginald R Jeune CBE Dr Alison Jolly BA, PhD Mrs Tricia Kreitman

Dr Thomas E Lovejoy BS, PhD

Dr Jeremy J C Mallinson OBE, DSC, CBiol, FIBiol Professor Robert Martin BA, DPhil, DSC, CBiol, FIBiol

Mr Robin Rumboll

General Sir Peter Whiteley GCB, OBE

Mr Edward J Whitley

SENIOR EXECUTIVES Mr Quentin M C Bloxam (Director of Conservation Management)

(retired February 2010)

Professor John E. Fa BSc(Hons), D.Phil. (Oxon) (Chief

# LEGAL AND ADMINISTRATIVE DETAILS

Conservation Officer)

Mrs Charlotte Linney MIPD (Human Resources Director)

Mrs Kelly Barker (Head of Marketing)

Mr Mark Brayshaw BSc(Hons)(Head of Animal Collection) Mr Andrew D Brown BA (Hons), ACA (Finance Manager) Mr Jamie Copsey (Head of Education & International Training

Centre) MSc. PGCE

Mr Ivo Le Maistre Smith BA (Hons) (Head of Business

Development)

Mrs Rachel Shaw (Head of Fundraising)

Dr Andrew Terry BSc (Hons), PhD, (Head of Field Programmes)

Dr Richard Young BSc (Hons), MSc, PhD (Head of

Conservation Science)

**PRINCIPAL ADDRESS** 

Les Augrès Manor

Trinity Jersey

Channel Islands

JE3 5BP

**FOUNDER** 

Dr Gerald Durrell, OBE, LHD, DSc, CBiol, FIBiol

(Honorary Director, 1963-1995)

**ADVOCATES** 

Mourant Ozannes

22 Grenville Street

St Helier Jersey JE4 8PX

**AUDITORS** 

Alex Picot

95-97 Halkett Place

St Helier Jersey JE1 1BX

**BANKERS** 

RBSI Custody Bank Limited (trading as NatWest)

PO Box 11 16 Library Place

St Helier Jersey JE4 8NH

**INVESTMENT ADVISORS** 1

Schroders

PO Box 334
Regency Court
Glategny Esplanade

St Peter Port Guernsey GY1 3UF

<sup>&</sup>lt;sup>1</sup> \* Under the Rules of the Trust, the Trust may invest from time to time all monies and the funds of the Trust not immediately required to be expended for the purposes thereof.

## 1. Financial statements

The accounts comply with all current applicable statutory requirements and with the Rules of the Trust.

# 2. Objects and policies

The objects of the Trust as set out in the Rules of the Trust are:

- i. to promote the conservation of wildlife
- ii. to establish at the Jersey Zoological Park, Les Augrès Manor, Trinity, Jersey or elsewhere, a centre or centres for breeding colonies of animals in danger of extinction in the wild state together with training, education, research and such other activities as may be necessary in furtherance of the objectives of the Trust.

The policies adopted by the Trust to further the above objectives are as follows:

- the continued operation of the Jersey Zoo to breed animals as part of the international species recovery programmes.
- the management of or participation in species recovery plans for selected species.
- the management of an International Training Centre in Jersey promoting training in the breeding and conservation of endangered species.
- working with local communities to develop sustainable development strategies to benefit both the local community and ecosystem.
- field research to understand wildlife species and the reasons for their decline.
- habitat purchase and repair to enable species reintroduction programmes to be implemented successfully.

There have been no material changes in the above policies in the last year since the preceding report.

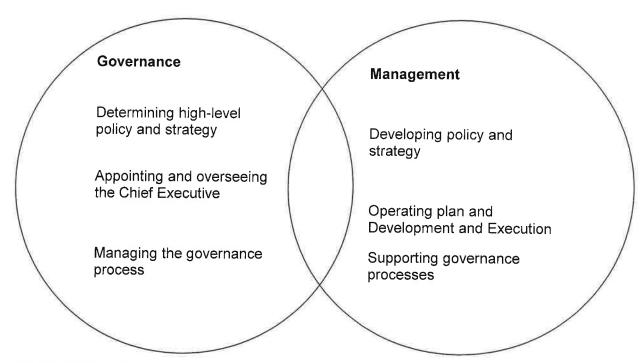
The Trust is organised as follows:

The government of the Trust and the management of its concerns are vested in the Board of Trustees, whose members are elected by the Members of the Trust. The Chief Executive is responsible for the strategic direction and management of the Trust and for the implementation of the strategic objectives agreed with the Board of Trustees. The day-to-day administration of the Trust is delegated to the Chief Executive, who operates within the Scheme of Delegation for the Chief Executive, which is contained within the Board-approved Governance Procedures.

# 3. Board of Trustees structure, policy and governance

Pursuant to Rule 11, the Board of Trustees is responsible for the governance and overall control of the Trust and for ensuring that it is properly managed.

The diagram below is an aide memoire setting out the different but overlapping roles of the Board of Trustees and the management:



#### **Election of Trustees**

The requirements governing the election of Trustees are set out in Rule 12.

Detailed procedures relating to the election of Trustees can be found on the Durrell Wildlife Conservation Trust website at:

# http://www.durrell.org/library/Document/Durrell\_Trust\_Rules\_Amended\_2009(2). pdf

With the exception of any Members who are employed by the Trust as members of staff, all Members and persons who have applied to become a Member and whose application is pending approval by the Board of Trustees (provided that such person has not previously submitted an application for membership which was rejected by the Board of Trustees) will be eligible to be elected as Trustees.

# **Role Description for Trustees**

### **Purpose**

To govern the Trust in line with its Objects and the Rules.

### Main duties

- 1. To establish the strategic direction for the Trust including its mission and strategies.
- 2. To ensure that the Trust functions within legal and financial requirements.
- 3. To ensure that the broad policies of the Trust (e.g. its conservation, finance, fundraising, and HR policies) are in keeping with its Objects and strategies.
- 4. To work to ensure that the Trust has the resources, both human and financial, to achieve its Objects and strategies.
- 5. To monitor and evaluate the progress of the Trust against its Objects and financial targets.
- 6. To employ and supervise a Chief Executive and delegate to him/her the management of the Trust.

# **Details**

The term of elected Trustees is three years. A maximum of two terms can be served. In exceptional circumstances and with the unanimous agreement of the Board a third term may be served.

The anticipated time commitment (excluding travel) for Trustees is 8 to 10 days in any normal year.

The term for Co-opted Trustees is until the next Annual General Meeting following their appointment in line with Rule 13.

Trustees are accountable to the Board of Trustees.

# 4. Statement of the Board of Trustees' responsibilities in respect of the financial statements

The Rules of the Durrell Wildlife Conservation Trust require the Board of Trustees to prepare financial statements of the Trust. In preparing the financial statements in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities' issued by the Charity Commission for England and Wales, the members of the Board of Trustees should:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable;
- Prepare the accounts on the going concern basis.

The Board of Trustees is responsible for keeping accounting records which are sufficient to show and are such as to disclose with reasonable accuracy at any time the financial position of the Trust. They are also responsible for safeguarding the assets of the Trust and hence for taking responsible steps for the prevention and detection of fraud and other irregularities.

# 5. Review of development, activities and achievements during the year

# **Chief Executive Officer's Report 2010**

At Durrell everything we do is focussed towards our mission of "saving species from extinction". Encouraging progress was made in 2010 to ensure that the Trust can continue to pursue this goal, including an improved financial position, completion of a 5-year conservation strategy and commencement of important upgrades at the wildlife park.

Highlights and achievements for the year include:

- Durrell's 5-year conservation strategy setting out the Trust's response to the global biodiversity crisis focussing on the 'most threatened species in the most threatened places'.
- Major new species restoration programmes for the Floreana mockingbird in the Galapagos, for the mountain chicken in Montserrat, for the Madagascar pochard and for the red billed chough in Jersey.
- The Nosivolo River in Madagascar achieved Ramsar status, as a wetland of global importance.
- Redevelopment of the Visitor Centre commenced in September, creating a new gateway to the wildlife park, with a new eatery and an expanded retail and garden centre offering. This £3 million capital investment is co-funded by The States of Jersey Fiscal Stimulus fund and by the Trust.
- Construction commenced on the 'Island Bat Roost' a new enclosure for the Trust's critically endangered Livingstone fruit bats.
- The Trust expanded its conservation work, covering 45 projects in 14 countries. Our
  work combined three core activities field projects, capacity building through the
  International Training Centre and the wildlife park as a centre of excellence for animal
  husbandry.
- The International Training Centre graduated more than 300 conservationists from 30 countries through its many courses, while also training over 160 college and university students. Courses were run in Jersey and overseas, in the Philippines, Mauritius and in Madagascar.
- In 2010 the Trust taught more than 3,000 school children from Jersey schools and participated with the States of Jersey Environment and Education Departments in the development of the Sustainable Schools Network.
- Financial results for the year showed encouraging improvements over 2009 and progress towards the goal of financial sustainability. The accounts show the Trust's net operating position as a deficit of £329,000 for 2010 which compares, very favourably, to a prior year deficit of £935,000. Both results include £420,000 of depreciation, a non-cash charge that does not impact the operating position but is included due to accounting standards. It should also be noted that the 2010 results include one-time restructuring charges of £120,000 indicating that the true operating position improved even further. Finally, cash flow for the Trust improved significantly during the year, notwithstanding the one-time charges mentioned above. The accompanying financial statements provide detailed reports but, in summary, the financial health of the Trust is much improved.
- With regard to the Trust's reserves, the value of our portfolio improved by 2% year over year to £4.97 million, net of draw-downs to assist with capital and operational needs.

Looking ahead to 2011, the major event will be the opening of the new Visitor Centre, with the focus on making this the success it must be for the Trust. We will also be celebrating 25 years of conservation work in Madagascar while continuing to move the Trust forward on conservation and financial objectives.

Our long term conservation commitment is only possible because of the deeply passionate support of those that care for Durrell and our work. On behalf of the Trust my sincere and deep thanks to our friends and supporters. My thanks also to the many people that commit to our mission every day; to our staff in Jersey and overseas, to our volunteers and to our partners.

## 6. Review of the financial position of the Trust

2010 represented a year of restructuring and consolidation for the Trust whereby management attempted to maintain income but reduce costs.

As shown in the Statement of Financial Activities, 2010 saw an improvement of £1,042,000 in the overall retained deficit compared to 2009. At an operational level total incoming resources fell by £58,000 or 1%, while costs were reduced by 10%, resulting in an improvement in the operating loss from £935,000 to £329,000. This was particularly encouraging as 2009 results had been bolstered by income generated by events associated with the 50th Anniversary celebrations. In addition (and as noted in last year's review) the Trust undertook a restructuring of its operations in January 2010. Non recurring redundancy payments and other costs associated with the restructuring amounted to £120,000. The longer term impact of the restructuring is the reduction in fixed overheads of over £400,000 per annum.

At a non operational level, the investment portfolio continued to recover from the nadir of 2008 with an increase of £254,000 in the market value.

The Trust's obligations in respect of the defined benefit pension scheme have decreased according to the latest FRS17 review by some by £36,000. The Trust has taken the decision not to make additional discretionary payments to the pension scheme at this time but will review this decision annually. In past years a total of £1,100,000 has been paid over by the Trust to the pension scheme to address shortfalls. The Pension Scheme Trustees have written to all members of the scheme for approval of a change to the pension benefits, moving the guaranteed annual 3% increase to active pensions to a discretionary increase decided annually by the Trustees of the Pension Scheme. If adopted this will materially improve the deficit.

The biggest fundraising initiative in 2010 related to the project to construct a new Visitor Centre. Primary funding for this came from the States of Jersey (via the Fiscal Stimulus fund) and totalled £306,000. As a requirement of donation, the Trust was required to provide matching funds which we did by entering into a short term facility with Schroders (C.I.) Limited. The building was completed on schedule in April 2011 and the facilities incorporating a new food and beverage outlet and expanded retail space will enable the Trust to generate significant contributions to general funds going forward. As noted, in the short term the Trust's contribution to the funding of this venture is through an operating facility with Schroders. A capital campaign will be launched to support repayment of the facility.

Other significant sources of income included a legacy from the estate of David Bastyan of £285,000 and funding from the Darwin Initiative of DEFRA totalling £267,000. Regular donors including The Balcombe Trust, Luigi Pierrinna Memorial Trust, Jayem Trust, Net Trust, the Harcroft Foundation, the Sackler Foundation and Elizabeth Violet Rouse settlement continued to give generously throughout the year. Significant new donors during the year included the Isle of Man Overseas Aid Commission supporting work in Madagascar and the Ana Leaf foundation which provided funding for the Jersey schools programme respectively. The lingering effects of the economic crisis continue to hang over the philanthropic sector and competition for funding remains fierce.

Corporate membership income fell by £21,000 year on year although a number of organisations are increasingly looking at ways of providing support in the shape of manpower for Durrell projects and events. The most significant of these initiatives was the 2,600 man hours valued at some £36,000 provided by HSBC International in constructing the Island Bat Roost. RBSI

provided full sponsorship for the second Durrell Day weekend, UBS continued their support of the On The Edge Magazine and Fairbairn Private Bank again sponsored a very successful golf day.

The Trust continues to receive support from the States of Jersey. In addition to the Fiscal Stimulus support noted previously some £65,000 was provided by the Jersey Overseas Aid Committee for our community work in Madagascar. The States of Jersey undertook a review of costs in 2010, a victim of which was the £33,000 grant received to cover schools visits to the wildlife park. We have been lucky to receive funding for 2011 from the Ana Leaf Foundation and an anonymous Jersey based trust to enable this service to continue.

The Trust continues to focus on developing greater commercial revenues as we drive towards financial sustainability. In addition to the redeveloped Visitor Centre and Café Firefly the Trust is planning in 2011 to operate a number of high end camping units at the site to add to the accommodation offering and increase general funds.

Investment income is now well below levels existing previously to 2008. Under the management of Schroders the investment portfolios have been realigned to protect capital growth, although this has generally been at the expense of income as it has required a shift from equities to fixed interest investments.

The Trust moves forward into 2011 with confidence regarding the financial future. Whilst restructuring in 2010 was painful, the Trust has reduced the burden of significant fixed overheads on a go forward basis. Whilst 2011's budget does show a loss at an operating level, the Trust is confident that new income streams and continued scrutiny of costs will allow the Trust to achieve a least break even in the medium term.

## 7. The Trust's policy on reserves and investments

The Board of Trustees has approved a reserves policy as follows:

# The Trust desires sufficient reserves to meet the following circumstances:

- Unforeseen emergencies
- Unexpected needs for funds
- Unforeseen operational cost or business interruption impacts
- Bridge short term funding shortfall
- Planned commitments that can not be met through future income
- · Short term deficits

# The objectives of the reserves policy are:

In the event of a catastrophic event requiring the wind down and closure of the Trust, the physical assets of the Trust will provide sufficient finances to enable closure without compromising the welfare of the species in our care and to enable the wind down or transition of all conservation projects without jeopardising the species involved and to provide appropriately for employees in Jersey and internationally.

The Trust desires to achieve a level of reserves that would enable the effective maintenance, in the short term, of all conservation programmes until further funding can be obtained or until the programme is wound down or transferred.

The Trust desires to achieve a level of reserves that enable continued operation during a business interruption of up to 6 months which have been calculated at £1.5 million. Reserves available at 31 December 2010 were £0.2 million (2009 £0.5 million), calculated by deducting

fixed assets (£4.5 million) and designated funds (£3.4 million) from total unrestricted reserves of £8.1 million.

The Trust will undertake periodic reviews of the reserves required to meet these objectives.

## 8. The risks to which the Trust is exposed

The Trust is exposed to a variety of risks – financial, operational, reputational, social and political – reflecting the wide range of geographical countries and habitats in which it works.

The Trust follows a process of regular reviews and action planning at all levels to mitigate these risks.

The Trust takes all measures possible to comply with regulations, adopting the highest standards for animal husbandry and to ensure contingency plans are appropriately in place.

### 9. Auditors

The auditors, Alex Picot have indicated their willingness to continue in office.

# 10. Connected organisation

The Durrell Wildlife Conservation Trust is connected with the following organisation:

EcoHealth Alliance (formerly Wildlife Trust) 460 West 34<sup>th</sup> Street 17<sup>th</sup> Floor New York NY1 001 USA

#### 11. Related charity

Durrell Wildlife Conservation Trust – UK (Registered Company Number 6448493, Charity Registration Number 1121989)

C/o Ogier Limited Equitable House 47 King William Street London EC4R 9JD

Durrell Wildlife Conservation Trust – UK was registered as a Company limited by guarantee on 7 December 2007, with subsequent registration with the Charities Commission completed on 14 December 2007. The Company does not have any share capital. The Sole Member of the Company is the Durrell Wildlife Conservation Trust, which promises if the Trust is dissolved whilst it is a Member or within 12 months afterwards to contribute up to £1 towards the costs of dissolution and the liabilities incurred by the Trust whilst the contributor was a Member.

Other charities and organisations with which the Durrell Wildlife Conservation Trust has enjoyed significant levels of co-operation in the pursuit of its objectives are as follows:

African Wildlife Foundation, Kenya American Museum of Natural History, USA Amphibian Research Centre, Australia Alliance for Zero Extinction, Washington DC, USA Asity Madagascar, Madagascar Balearics Government Blue Iguana Recovery Programme, Grand Cayman Birdlife International, UK

Bristol Zoo Gardens, UK

Bristol Conservation and Science Foundation, UK

British and Irish Association of Zoos and Aquariums, UK

Central Zoo Authority, India

Centre for Cellular and Molecular Biology, India

Charles Darwin Foundation, Galapagos

Chester Zoo, UK

Conservation Breeding Specialist Group South Asia, India

Conservation International, USA

**Critical Ecosystem Partnership Fund** 

Darwin Initiative, Department of Environment, Rural Affairs and Agriculture, UK

Declining Amphibian Population Taskforce, UK

Ministry of Agriculture, Housing, Lands & the Environment, Montserrat

Department for International Development, UK

Discovery Initiatives, UK

Durrell Institute for Conservation and Ecology, University of Kent, UK

Ecosystems India, Assam, India

**Environmental Awareness Group, Antigua** 

Estacion Biologica Donana, Seville, Spain

European Association of Zoos and Aquaria, Amsterdam, The Netherlands

Fauna and Flora International, Cambridge, UK

Forest Department, Government of Assam, India

Galapagos Conservation Trust, UK,

Galapagos National Parks, Galapagos

Gauhati University, Zoological Department, Assam, India

Grupo Jaragua, Santo Domingo, Dominican Republic

Guam Department of Agriculture, Pacific

Imperial College, London, UK

Indianapolis Zoo, Indianapolis, USA

Institute of Evolutionary Biology and Environmental Studies, University of Zurich,

Switzerland

Institute of Zoology, Zoological Society of London, UK

Institute de Projetos e Pesquisas Ecologicas, Brazil

International Reptile Conservation Foundation

International Iguana Foundation

**IUCN Amphibian Specialist Group** 

**IUCN Iguana Specialist Group** 

**IUCN Species Survival Commission** 

IUCN/SSC Conservation Breeding Specialist Group, USA

**IUCN/SSC Pigs, Peccaries & Hippos Specialist Group** 

**IUCN/SSC Threatened Waterbird Specialist Group** 

**IUCN Veterinary Specialist Group** 

Jersey Business School, States of Jersey

L'Association Nationale pour la Gestion des Aires Protégées, Madagascar

Le Réseau des Educateurs et Professionnels de la Conservation, Madagascar

Le Ministère de l'Environnement et des Forêts (MEF), Madagascar

MacArthur Foundation, USA

Manchester Metropolitan University, UK

Mauritian Wildlife Foundation, Mauritius

Melbourne Zoo, Australia

Ministry of Agriculture, Lands, Marine Resources and

Agro-industries, Antigua

Ministry of Environment & Forests, Government of India

Ministry of Environment and Sustainable Development, Mauritius

Ministry of Agriculture, Fisheries and Natural Resources, Mauritius

Ministry of Agriculture, Montserrat

Ministry of Agriculture, Forestry & Fisheries, Forestry Department, St Lucia

Montana State University, USA

**Montserrat National Trust, Montserrat** 

**National Trust for the Cayman Islands** 

National Trust for Jersey, Channel Islands

National Parks and Conservation Service, Ministry of Agriculture, Fisheries and Natural

Resources, Mauritius

North of England Zoological Society, UK.

Overseas Development Institute, UK

Pacific Invasives Learning Network, Pacific

PanEco, Switzerland

Queen Mary College, University of London, UK

RARE, USA

Reef and Rainforest Tours Ltd, UK

Royal Botanic Gardens, Kew, UK

Royal Society for the Protection of Birds, UK

Royal Veterinary & Agricultural University, Denmark

Royal Zoological Society of Antwerp, Belgium

Sociedad Ornitológica de la Hispaniola, Dominican Republic

Société Jersiaise, Jersey

States of Jersey Education Department, Jersey

States of Jersey Planning and Environment Department, Jersey

St Lucia National Trust, St Lucia

Sumatran Orang-utan Conservation Project, Indonesia

The Turtle Conservancy, USA

The Peregrine Fund, USA

Turtle Survival Alliance, USA

University of Bath, UK

University of East Anglia, UK

University of Kent at Canterbury, UK

University of Puerto Rico, San Juan

University of Reading, UK

US Fish and Wildlife Service, USA

WildCare Institute, St Louis Zoo and University of Missouri-St Louis

Wildlife Conservation Research Unit, University of Oxford, UK

Wildfowl & Wetlands Trust, UK

Wildlife Institute of India

Wildlife Preservation Trust Canada

Wildlife Trust, USA

World Association of Zoos and Aquariums, Switzerland

WWF - Worldwide Fund for Nature

ZooDom, Dominican Republic

Zoo Outreach Organisation, India

Zoological Society of San Diego, USA

Zoological Society of London, UK

The Trust continues to work closely with many other governmental and non-governmental organisations to further its objectives in many areas of its activities. The Trust is also an active member of a number of international conservation and zoo organisations including the World Conservation Union (IUCN).

On behalf of the Board of Trustees

Phillip Callow Honorary Treasurer Date: June 2011 Tim Ringsdore Honorary Secretary Datel June 2011



95-97 Halkett Place St. Helier, Jersey Channel Islands JE1 1BX

# INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF THE DURRELL WILDLIFE CONSERVATION TRUST

We have audited the financial statements of Durrell Wildlife Conservation Trust for the year ended 31 December 2010 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and the related Notes to the financial statements. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the trustees, as a body. Our audit work has been undertaken so that we might state to the trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the trustees as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of trustees and auditors

As explained more fully in the Statement of the Board of Trustee's Responsibilities set out on page 7 the trustees are responsible for the preparation of financial statements in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities", issued by the Charity Commission for England and Wales.

Our responsibility is to audit and express an opinion on the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit opinion

An audit includes obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Trust's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Trustees; the overall presentation of the financial statements and whether the financial statements give a true and fair view and are properly prepared in accordance with the trust instrument. We read the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion**

In our opinion:

- the financial statements give a true and fair view of the state of the trust's affairs as at 31 December 2010 and of its incoming resources and application of resources for the year then ended;
- the financial statements have been properly prepared in accordance with the trust instrument; and
- the other information issued with the financial statements is consistent with the financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where our terms of engagement require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Alex Pict
Chartered Accountants

21 June 2011

STATEMENT OF FINAL	NCIAL A					
for the year ended 31 D	Notes	Unrestricted	Restricted	Endowment	Total	Total
	Notes	Funds	Funds	Funds	2010	2009
INCOMING RESOURCES		£'000	£,000	£'000	£'000	£'000
Incoming Resources from						
Charitable Activities	4					
Animal Collection Education		1,800 59	-	•	1,800 59	1,890
Training		174		*	174	45 134
Incoming Resources						
From Generated Funds Voluntary Income	5	1,905	1,442		3,347	2.240
Activities for generating funds	3	1,905	1,442	•	3,347	3,343
Retail Turnover	3	373	=	÷	373	396
Dodo Restaurant contribution	3	67	*		67	70
Investment Income Other		73	8	19	100	106
Contributions to Defined Benefit	22	6	₹.	, <u></u>	6	
Pension Scheme	-					
Total incoming resources		4,457	1,450	19	5,926	5,984
RESOURCES EXPENDED						
Resources expended on						
charitable activities Animal Collection	6	2,998	19		3,017	2.004
Education		281	19	2.5 365	281	3,881 220
Training		370	123	29	522	490
Conservation Science		562	943	1	1,506	1,295
Costs of generating funds Costs of generating voluntary	6	388	1		389	483
income		300	1	:=:	303	403
Retail cost of goods sold and other costs	3	327			327	373
other costs	3	321		9	327	
Investment management costs		68	(Se)	10	78	68
Governance	6	123	[1 <b>7</b> ]	:::	123	88
Other resources expended						
Net interest on Defined Benefit Pension Scheme liabilities	22	12	9 <del>9</del> 9	(養別	12	21
Total resources expended	6	5,129	1,086	40	6,255	6,919
	-					
Net (outgoing)/incoming resources for the year before						
other recognised gains and osses		(672)	364	(21)	(329)	(935)
Other recognised gains and						
(losses) Gains and (losses) on investments:						
Unrealised	13,21	200	2	52	254	633
Realised		18	-	5	23	(243)
Profit on disposal of fixed assets		•	120	-	5	2
Net actuarial gain/ (loss) on Defined benefit pension scheme	22	42			42	(509)
Net movement in funds		(412)	366	36	(10)	(1,052)
ver movement in funds		(412)	300	30	(10)	(1,052)

Balances brought forward at	Unrestricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	Total 2010 £'000	Total 2009 £'000
1 January	4,591	2,837	1,105	8,533	9,585
Balances carried forward at 31 December	4,179	3,203	1,141	8,523	8,533

There were no acquisitions or discontinued operations during the current or preceding year.

The accompanying notes on pages 20 to 34 form part of these financial statements.

# **Durrell Wildlife Conservation Trust**

BALANCE SHEET at 31 December 2010			
	Note	2010	2009
FIXED ASSETS		£'000	£,000
Animal Collection Tangible fixed assets Investments	2 11,21 13,21	4,511 4,403 8,914	4,146 4,694 8,840
CURRENT ASSETS		<del></del>	
Stock	4.5	132	172
Debtors Bank balances	14 15	98 1,428	86 1,165
		1,658	1,423
CREDITORS: amounts falling due within one year	16,17,20	(1,093)	(1,035)
NET CURRENT ASSETS		565	388
TOTAL ASSETS LESS CURRENT LIABILITIES		9,479	9,228
CREDITORS: amounts falling due after more than one year	18,19,20	(309)	(12)
NET ASSETS EXCLUDING PENSION LIABILITY	21	9,170	9,216
Pension liability	22	(647)	(683)
NET ASSETS		8,523	8,533
CAPITAL FUNDS Permanent Endowment Funds	23	1,141	1,105
NCOME FUNDS Restricted Funds Jnrestricted Funds	24	3,203	2,837
Designated Funds Other Charitable Funds	25	3,390 789	3,802 789
		8,523	8,533

Approved by the Board of Trustees and signed on its behalf by

Phillip Callow Honorary Treasurer

Date: 17 June 2011

Tim Ringsdore Honorary Secretary Date: 17 June 2011

The accompany notes on pages 20 to 34 form part of these financial statements.

CASH FLOW STATEMENT			
for the year ended 31 December 2010	Note	2010	2009
		£'000	£'000
NET OUTGOING RESOURCES FOR THE YEAR BEFORE OTHE RECOGNISED GAINS AND LOSSES	R	(329)	(935)
Depreciation Management fees		421 42	474 35
Dividends and interest received		(100)	(106)
Donations in kind Interest element of finance lease repayment		(36) 3	(41)
ncrease in creditors		27	98
Decrease in debtors and stock		27	125
Defined benefit pension scheme - Contributions		(5)	
- Interest Cost		12	21
		391	609
NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIE	s .	62	(326)
Net returns on investments and servicing of finance			
ncome from investments		77	85
ncome from endowment investments Bank interest received		19 4	19 2
Repayment of staff loan		-	50
Bank overdraft interest paid Interest element of finance lease repayment		(6) (2)	(2) (3)
Management fees		(41)	(26)
	,	51	125
Capital expenditure and financial investment			
Purchase of investments		(339)	(4,809)
Purchase of endowment investments Purchase of accrued interest		(50)	(718) (20)
Bank loan financing received		306	(20)
Bank loan interest capitalised in assets in course of construction		(5)	2.504
Sale proceeds of investments Sale proceeds of endowment investments		753 206	3,581 747
Purchase of tangible fixed assets		(170)	(585)
Payment for assets in course of construction		(574)	-
Sale proceeds from disposal of fixed assets Finance lease funds raised		15	2 18
Capital element of finance lease repayment		(12)	(20)
		115	(1,804)
NCREASE/(DECREASE) IN CASH		228	(2,005)
NET CASH AT 1 JANUARY	,	805	2,810
NET CASH AT 31 DECEMBER	15	1,033	805

The accompanying notes on pages 20 to 34 form part of these financial statements.

#### 1. INCORPORATION

The Durrell Wildlife Conservation Trust is an association incorporated under Article 4 of the Loi (1862) sur les teneures en fidéicommis et L'incorporation d'associations, as amended.

## 2. ACCOUNTING POLICIES

# Basis of preparation

The financial statements have been prepared under the historical cost convention in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (Revised 2005)" and with other applicable and UK Accounting Standards. The principal accounting policies adopted in the preparation of the financial statements are set out below.

## Accounting convention

The financial statements are prepared on the basis of historical cost, except for investments which are included at market value and the animal collection which is included at a nominal value of £1.

### Allocation of funds

The funds of the Trust comprise the following:

Permanent	
endowment	

Endowment capital funds where there is no power to convert the capital into income; the income arising from such funds is accounted for in a restricted fund. Capital gains and losses arising from the sale of investments in such funds are accumulated and added to capital.

### Restricted

Funds which are subject to specific conditions, imposed by the donor and binding on the Trustees; such funds are placed in separate bank accounts and are held there until the specific project for which they are received is carried out; the balance of restricted funds represents unspent restricted income.

## Unrestricted

Funds which are not subject to specific conditions imposed by the donor. Unrestricted funds are split into the following three categories.

# Designated

Funds which have been allocated or designated for special projects by the Trust itself. The use of such funds for their designated purpose remains at the discretion of the Board of Trustees; or

### General

Funds which have not been allocated for any special purpose.

## Fund transfers

As stated above, funds which are subject to specific donor-imposed conditions or which are allocated to designated purposes by the Board of Trustees are held in separate bank accounts until the projects for which they are intended are carried out.

When such funds are utilised on capital projects the capitalised assets are regarded as fixed assets of the unrestricted general fund and the total of such capital expenditure is accordingly transferred from the designated or restricted fund to the general fund.

## Branches

The incoming resources and resources expended of the Gerald Durrell Wildlife Preservation Trust (GDWPT) are consolidated into the Trust's results. The GDWPT is a UK registered charity (Reg No 232004) and prepares accounts annually to 5 April. The Trust includes its results on a pro rata basis.

The incoming resources and resources expended of the Durrell Wildlife Conservation Trust-UK (DWCT-UK) are consolidated into the Trust's results. DWCT-UK is a UK registered charity Reg 1121989) and prepared accounts annually to 31 December 2009.

#### Interest receivable

All bank interest receivable is accounted for in the Statement of Financial Activities. It is credited to the fund holding the bank balances on an accruals basis.

On the purchase and sale of fixed interest securities, accrued interest included in the transaction price is treated as part of the capital value of the investment. Credit is taken for interest on the date receivable and at the balance sheet date the market value is stated inclusive of accrued interest.

#### Fixed assets

Tangible fixed assets are included at cost. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight line basis over their expected useful lives.

## Depreciation

Depreciation is not charged on the Trust's freehold property, other than the Trinity site buildings, on the grounds that such depreciation would be immaterial because of the length of the estimated remaining useful economic life of the property and its estimated residual value. Assets in the course of construction are not depreciated until they become operational at which time they are transferred to one of the other asset categories.

In accordance with Financial Reporting Standard (FRS) No 15, entitled "Tangible Fixed Assets", an impairment review in accordance with FRS No 11, entitled "Impairment of fixed assets and goodwill", has been performed by the Chief Executive on behalf of the Board of Trustees on those properties. The results of that review show that the recoverable amount in respect of those properties is in excess of the carrying amount at which they are included in the financial statements.

The cost of other fixed assets is written off using the straight line basis as follows:

Trinity Site buildings Over 10 to 20 years depending on the degree of permanence

Fixtures and fittings

Plant and machinery

Motor vehicles

Electrical equipment

At 10 % per annum

At 20% per annum

At 25% per annum

At 33 1/3% per annum

#### Leases

The cost of assets held under finance leases is included under tangible fixed assets and depreciation is provided in accordance with the Trust's policy set out in note 2 (above). The finance charges are allocated over the period of the lease in proportion to the capital amount outstanding.

#### Stock

Stock is valued at the lower of cost and net realisable value.

## Basis of allocation of resources expended

Resources expended are allocated to the categories shown in the financial statements on the following bases. Where resources expended are directly attributable to a particular category, they are allocated entirely to that category. Expenditure included within each category is set out in Note 6 to these accounts. Where an expense cannot be allocated to a specific category of such work (usually because it benefits more than one category) it is allocated to support costs. Support costs are allocated across other categories on various bases as identified in Note 7 to the accounts.

## Membership Subscriptions

Annual and Life membership subscriptions are treated as deferred income to the extent that it relates to a service to be provided in the following financial period and is potentially refundable.

#### Donations and Donations in kind

Donations including Gift Aid are credited in the period received. Such income is only deferred when the donor specifies that donations must only be used in future accounting periods; or where the donor has imposed conditions which must be met before the Trust has unconditional entitlement. Donations in kind are included in the accounts as estimates of open market values.

### Grants received

Grants received from governments or other public bodies are accounted for in the Statement of Financial Activities on an accrual basis.

# Legacies and bequests

Legacies and bequests are accrued as receivable, before receipt if it is reasonably certain that the legacy will be received and the value of the incoming resources can be measured with sufficient reliability.

## Quoted investments

Quoted investments are included in the financial statements at their market values, which are calculated using the closing bid prices on the last business day in the Trust's financial year. Differences between the market value and the cost of quoted investments, being unrealised gains or losses, are disclosed in the Statement of Financial Activities and then added to or deducted from the appropriate fund in the balance sheet.

Realised gains and losses on the disposal of investments are also disclosed in the Statement of Financial Activities and added to or deducted from the appropriate fund in the balance sheet.

# Animal collection

The animal collection is included in the financial statements at a nominal value of £1, since in the opinion of Trustees it is not possible to place a realistic value thereon due to the unique nature of the animal collection.

## **Taxation**

The Trust is established for a charitable purpose and is therefore exempt from Jersey Income Tax under Article 115(a) of the Income Tax (Jersey) Law 1961 provided its income is applied toward charitable purposes.

#### Retirement benefits

The Trust values its liability in respect of defined retirement benefits in accordance with FRS17 and following the unit cost method of calculation.

Any surplus or deficit in the defined benefit section of the scheme, being the difference between the value of the scheme assets and the present value of the plan liabilities, is recognised in the balance sheet as an asset or liability to the extent that any surplus is recoverable or that conversely, any deficit reflects a legal or constructive obligation.

# 3. TRADING ACTIVITIES

The Trust operates a gift shop at the Visitor Centre at Durrell, selling gifts and souvenirs. A summary of the shop's results together with other trading income is shown below:

Profit and loss account	2010 £'000	2009 £'000
Turnover	373	396
Gross profit Expenses, net of interest received	202 (156)	193 (170)
Net profit Other income (Dodo Restaurant and sale of site guides) Amount transferred to General Funds	46 67 (113)	23 70 (93)
	=	196

# 4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	Unrestricted	Restricted	Total	Total
	Funds	Funds	2010	2009
	£'000	£'000	£'000	£,000
Animal collection				
Visitor Admissions	1,055		1,055	1,157
Membership of Durrell				
- Individual	605	<del>-</del>	605	543
- Corporate	32	*	32	53
Keeper for a day	2	<u>u</u>	2	3
Behind the scenes tours	2		2	2
Letting of non-investment property	104		104	132
Letting of non-investment property	104	-	104	132
Animal collection total	1,800	18	1,800	1,890
Education				
Teaching	33	5	33	33
Dodo Club Activities	11	×	11	7
Other	15	<u>\$</u>	15	5
	59		59	45
Training				- 10
Course Income	134		134	74
Other	40		40	60
Other	40	-	40	00
	174		174	134

# 5. INCOMING RESOURCES FROM GENERATED FUNDS ACTIVITIES AND VOLUNTARY INCOME

	Unrestricted Funds £'000	Restricted Funds £'000	Total 2010 £'000	Total 2009 £'000
Voluntary Income				
Donations	584	1,337	1,921	1,656
Donations in kind	36	-	36	41
Legacies	934	71	1,005	961
Animal Adoptions	71	E .	71	82
Other	280	34	314	603
Total Voluntary Income	1,905	1,442	3,347	3,343

During the period the Trust received £305,000 from the Fiscal Stimulus fund operated by the States of Jersey towards the costs of constructing the new Visitor Centre.

### 6. ANALYSIS OF TOTAL RESOURCES EXPENDED

	Staff costs £'000	Direct Costs £'000	Support Costs £'000	Total 2010 £'000	Total 2009 £'000
Resources expended on charitable activities					
Animal Collection	1,176	426	1,415	3,017	3,881
Training	206	128	188	522	490
Education	112	8	161	281	220
Conservation Science	434	803	269	1,506	1,295
Total for resources expended	1,928	1,365	2,033	5,326	5,886
Costs of generating funds Costs of generating voluntary income	156	99	134	389	483
Retail cost of goods sold and other costs					
	123	204	72	327	373
Total cost of generating funds	279	303	134	716	856
Investment management costs	(4)	78	Test	78	68
Governance costs	i del	123	<b>3€</b> (	123	88
Other resources expended					
Pension current service cost					
Net interest	12	Ħ:	(*)	12	21
Pension cost Total resources expended	2,219	1,869	2,167	6,255	6,919
rotar resources experiueu	4,413	1,003	A, IOI	0,200	0,010

Resources expended on charitable activities include costs associated with marketing and administration of Trust membership schemes, totalling £278,000 (2009 £404,000).

Training incorporates day to day running costs of the International Training Centre in Jersey together with the cost of providing courses in conservation in both Jersey and overseas.

Conservation Science includes grant making, administration of grant making processes and monitoring of related outcomes both in situ overseas and in Jersey in support of overseas projects.

Costs of generating voluntary income incorporate the costs of the fundraising department, including administrative staff costs, costs of appeal mailshots and costs related to the Animal Adoption Scheme.

Governance costs include those incurred in the governance of the Trust and are primarily associated with constitutional and statutory requirements.

# 7. ANALYSIS OF SUPPORT COSTS

	2010 £'000	£'000
Staff costs Other costs Depreciation Site Development	1,146 598 421 2	1,337 722 474 173
Total support cots	2,167	2,706

Support costs have been allocated to the activities set out in Note 6 as follows:

	Animal Collection	Training	Education	Overseas Conservation	Generating Voluntary Income	Total	Allocation Basis
	£'000	£'000	£'000	£'000	£'000	£'000	
Site Maintenance,	322	61	52	87	44	566	1
Landscape, Logistics Directors, HR, Finance & IT	539	102	88	146	73	948	1
Utilities	131	25	21	36	17	230	2
Depreciation Site Development	421 2	(#)	¥	22	<b>(4</b> )	421 2	1
TOTAL	1,415	188	161	269	134	2,167	

# Basis of allocation:

- 1. Direct usage and % Full time Headcount
- 2. %Full time Headcount

# 8. NET OUTGOING RESOURCES BEFORE OTHER RECOGNISED GAINS AND LOSSES

Net outgoing resources before other recognised gains and losses are stated after charging:

	2010 £'000	2009 £'000
Audit Fees		
Trust	28	28
Over accrual in respect of 2008	(#)	(1)
DWCT-UK	3	4
Over accrual in respect of 2008	(1)	(1)
Depreciation	421	474

# 9. TRUSTEES' REMUNERATION

The Trustees, being charity Trustees received no remuneration (2009 £Nil). Some Trustees were reimbursed for travelling expenses necessarily incurred. The aggregate amount of these expenses were £7,560 (2009 £7,739).

## 10. EMPLOYEE COSTS

	2010 £'000	2009 £'000
Wages and salaries Pension cost Accommodation costs	2,932 254 116	3,226 272 152
Employee costs total	3,302	3,650

The Trust employed staff whose total emoluments fell in the following bands:

- 1 (2009: 1) member of staff in the band £110,000-£120,000
- 1 (2009:2) member of staff in the band £80,000 £90,000
- 1 (2009:1) member of staff in the band £70,000 £79,999

The average number of employees in Jersey and overseas was 93 (2009: 92).

The split of employees according to areas of activity can be analysed.

		2010	2009
Animal Collection		37	41
Training		7	6
Education		6	3
Conservation Science		10	9
Retail		3	5
Generating funds		5	3
Support		25	25
	Total	93	92

#### 11. FIXED ASSETS

TI. TINED ACCETO						
	Freehold Land & Property	Trinity Site Buildings	Plant and Machinery	Fixtures, Fittings and Equipment	Assets in the course of construction	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Cost						
1 January 2010	1,436	8,177	491	435		10,539
Additions	24	112	6	28	580	750
Donations in kind	<u> </u>		( <del>**</del> )	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	36	36
31 December 2010	1,460	8,289	497	463	616	11,325
Depreciation						
1 January 2010	i -	5,633	423	337	(#)	6,393
Charge for the year		330	36	55		421
31 December 2010		5,963	459	392	•	6,814
Net book value						
31 December 2010	1,460	2,326	38	71	616	4,511
31 December 2009	1,436	2,544	68	98		4,146

Tangible fixed assets held under finance leases have a net book value of £14k (2009:£30k),

The Board of Trustees does not consider that it is practicable to analyse the assets of the Trust between those used for Direct Charitable Purposes and Other Purposes. The Fixed Assets of the Trust are all held at the Headquarters at Les Augrès Manor or otherwise in Jersey, and may be used for both Charitable and Other Purposes.

# 12. CAPITAL COMMITMENTS

During 2010 the Trust entered commenced a capital project to construct a new Visitor Centre at an estimated cost of £3,000,000, with completion in April 2011. As at 31 December 2010 £552,000 costs had been incurred and are included within assets in the course of construction in Note 11.

#### 13. INVESTMENTS

Total	3,719	4,403	96	4,264	4,694	104
	743	874	19	865	943	19
Alternative investments	156	178	1	204	224	1
Equities	106	151	2	153	177	8
Unit trusts Fixed interest securities	181 300	230 315	3 13	133 375	156 386	10
ENDOWMENT FUNDS						
	122	129	4	122	127	2
Fixed interest securities	122	129	4	122	127	2
RESTRICTED FUNDS						
·	2,854	3,400	73	3,277	3,624	83
Alternative investments	584	678	4	768	857	2
Equities	391	575	7	568	676	32
UNRESTRICTED FUNDS Unit trusts Fixed interest securities	671 1,208	878 1,269	10 52	491 1,450	595 1,496	2 47
	£,000	£,000	£'000	£,000	£'000	£'000
	Cost	2010 Market Value	Income for the vear	Cost	2009 Market Value	Income for the year
,	Cost	2010 Market	Income for the	Cost	2009 Market	Income for th

Details of realised gains and losses on the disposal of investments during the year and of unrealised gains and losses arising from the inclusion of investments in the balance sheet at their market value are disclosed below and in the Statement of Financial Activities.

The above securities are invested in three separate portfolios, each portfolio representing a legally separate fund of securities. For the purposes of investment the Trustees have defined cash equivalents to include fixed interest securities.

Cash is further classified into cash available for investment and cash held for operating requirements of the Trust, thus at year end £0.6m of the total cash of £1.4m was held for investment purposes only.

	2010 £'000	2009 £'000
FIXED ASSET INVESTMENTS  Market value brought forward at 1 January	4,694	3,091
Less: Disposal at opening book value	(934)	(4,593)
Add: Acquisitions at cost  Net gains on transfer of investment portfolio to new investment	389 -	5,527 36
managers  Net gains on revaluation at 31 December	254_	633
Market value at 31 December	4,403	4,694
Historical cost as at 31 December	3,721	4,268

# 14. DEBTORS

		2010 £'000	2009 £'000
Trade debtors Other debtors Prepayments		32 16 50	64 8 14
		98	86
15. NET CASH BALANCES			
	At 1 January 2010	Cash flows	At 31 December 2010
	£'000	£'000	£'000
Cash balances	1,165	263	1,428
Bank overdraft	(360)	(35)	(395)
Net cash balances	805	228	1,033
16. CREDITORS: AMOUNTS FALLING DUE V	VITHIN ONE YEAR		
		2010 £'000	2009 £'000
Bank overdraft Trade creditors Accruals		395 393 114	360 398 121

Movement on deferred income can be analysed as:

	Membership subscriptions £'000s	Events £'000s	Total £'000
Balance at 1 January	141		141
Transferred to income during the year	(141)	9	(141)
Deferred during the year	136	45	181
Balance at 31 December	136	45	181

181

1,093

10

142

1,035

14

## 17. BANK OVERDRAFT

Deferred income Finance lease obligations

The Trust entered into a £350,000 overdraft facility with The Royal Bank of Scotland International Limited (trading as NatWest) on 20<sup>th</sup> May 2009. The facility has no fixed repayment date. Interest is payable at 2% per annum over Base Rate. Security for the facility is provided against the Trust's fixed deposit accounts held with NatWest.

# 18. CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR

	2010 £'000	2009 £'000
Bank loan Finance lease obligation	306	12
	309	12

# 19. BANK LOAN

The Trust entered into a £1,600,000 facility agreement with Schroders (C.I.) Limited on 9<sup>th</sup> June 2010. The facility has no fixed repayment date. Interest is payable at 1.75% per annum over Base Rate. Security for the facility is provided against the Trust's investment portfolios held with Schroders. As at 31 December 2010, £306,000 of the facility had been utilised.

## **20. FINANCE LEASES**

Net finance lease obligations are payable as follows:

			2010 £'000	£'000
With one year Between one and two years			10 3	14 12
		_	13	26
21. ANALYSIS OF NET ASSETS BETW	EEN FUN	DS		
	Unrest ricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	Total Funds £'000
Fund balances at 31 December 2010 are represented by				
Animal collection Tangible fixed assets Investments Current assets	4,511 3,400 1,552	129 5	874 101	4,511 4,403 1,658
Liabilities Total Net Assets excluding pension asset / liability	(1,402)			(1,402)
	8,061	134	975	9,170
Unrealised gains included above				
On investment assets (see below)	547	7	130	684
Total unrealised gains at 31 December 2010	547	7	130	684
Reconciliation of movements in unrealised (gains) and investments assets				
Unrealised gains at 31 December 2009 Add: net gains arising in year	347 200	5 2	78 52	430 254
Unrealised gains at 31 December 2010	547	7	130	684

#### 22. PENSION SCHEME

The Trust operates a pension scheme, with two formal sections; a defined contribution section and a defined benefit section. The assets of the scheme are held separately from those of the Trust and are administered by BWCI (Jersey) Limited.

## **Defined contribution section**

The defined contribution section of the scheme was opened to new members on 1 January 2002 and any existing defined benefit section members who chose to transfer to the new section.

On 31 July 2004 the defined benefit section was closed for the accrual of further pensionable service and members had the choice of transferring their pensionable entitlement up to that date into the defined contribution section or remaining as a deferred pensioner of the curtailed defined benefit section of the scheme.

Employer contributions during the year to 31 December 2010 totalled £243k (2009 - £259k).

#### Defined benefit section

The liabilities of the defined benefit section are funded by contributions from the trust. The actual funding of the defined benefit section is determined by the actuarial valuation and this differs from the amount that is required to be charged in the Statement of Financial Activities under Financial Reporting Standard 17.

An actuarial valuation was carried out to 31 December 2009. Preliminary results of this review indicate a funding deficit of £751,000.

A valuation for FRS17 purposes was carried out as at 31 December 2010. The major assumptions used by the actuary were:

Rate of increase in salaries	At 31 Dec 2010 N/A	At 31 Dec 2009 N/A	At 31 Dec 2008 N/A	At 31 Dec 2007 N/A
Pension increased	3%	3%	3%	3%
Discount rate*	5.4%	5.7%	6.7%	5,8%
Price inflation	N/A	N/A	N/A	N/A

<sup>\*</sup>based on iBoxx over 15 year AA corporate bond index.

## Defined Benefit section assets and expected rates of return

	201	10		–2009 –––		2008		
	Expected long-term rate of return	Value £'000	Expected long term rate of return	Value £'000	Expected long term rate of return	Value £'000		
Equities	7.75%	1,277	8.25 %	1,572	7.75%	1,355		
Bonds	5.0%	740	5.1%	1,388	4.8%	1,348		
Gilts	4.2%	491		1,00		*		
Cash	0.5%	46	0.5 %	59	2.75%	26		
	Total value of assets: Present value of liabilities	2,554 (3,201)		3,019 (3,702)		2,729 (2,882)		
	Net pension deficit	(647)		(683)		(153)		

Analysis of the amounts recognised in the Statement of Financial Activities in the year to 31 December 2010.

Doddinger 2010.					
In arriving at outgoing resources f	or the vear				
,,, ag at cargoing recessions	<b>,</b>		20		2009
Descurees expended			£,0	00	£'000
Resources expended Current service cost				-	
Past service cost				(4)	i = :
Curtailment gain				-	
			-	(a)	
Net interest					
Expected return on the Scheme's assets			(17	9)	(168)
Interest on the Scheme's liabilities			1	91	189
				12	21
			-	-	
Total Debit			-	12	21
Included as other recognised gain	s and losses	2040	200	0	0000
		2010 £'000	200 £'00		2008 £'000
Actual return less expected return on the Scheme's	s assets	42	23		(597)
Experience gains/(losses) arising on the Scheme's liabilities			(26	5)	(23)
Changes in assumptions underlying the present value of the Scheme's liabilities			(719	))	342
Ocheme s habilities		(84)	· · ·		
A Committee of the other parties and	41	42	(509	11	(278)
Actuarial gain/(deficit) recognised in other gains an	d losses	42	(508)	''	(210)
			-		
Total increase/(decrease) in funds		36	(530	0)	(255)
			=		
Movement in (Deficit)/Surplus duri	ng the year				
Wovement in (Dencit/roarpids dari	ng the year	2010	20	09	2008
		£'000	£'0		£,000
(Deficit)/Surplus in scheme as at 1 January		(683)	(15	3)	102
Movement in year Adjustment in respect of bid valuation of assets					(6)
Current service cost					(2)
Contributions		6		-	-
Past service costs Curtailment gain		· ·		•	:=:: :=::::
Other finance(expense)/ income		(12)	(2	:1)	31
Actuarial gain / (deficit)		42	(50	9)	(278)
Deficit in Scheme as at 31 December		(647)	(68	3)	(153)
Bollok III Gollollie de akto i Botoliii.				<u> </u>	
Details of experience gains and los					
	2010 £'000	2009 £'000	2008 £'000	2007 £'000	2006 £'000
Difference between the expected and actual	£ 000	2.000	2 000	2 000	2 000
return on the Scheme's assets			(507)	40.43	70
Amount	42 2%	236 8%	(597) (22%)	(84) (3%)	70 2%
Percentage of the Scheme's assets (%) Experience gains/(losses) on the Scheme's	270	070	(2270)	(070)	270
liabilities		(00)	(00)	(40)	(40)
Amount £'000's	84 3%	(26) (1%)	(23) (1%)	(46) (1%)	(13) 0%
Percentage of the Scheme's liabilities (%) Total amount recognised in other gains and	3 /0	(170)	(170)	(170)	Ų /U
losses		:	(872)	400	
Amount (£'000's)	(42)	(509)	(278)	186	266
Percentage of the present value of the Scheme's liabilities (%)	1%	(14%)	(10%)	6%	8%

## 23. CAPITAL ENDOWMENTS

	Balance 1 January 2010 £'000	Incoming Resources	Investment Gains	Resources expended	Balance 31 December 2010
	2 000	£'000	£'000	£'000	£'000
Whitley ITC Fund	992	19	57	(40)	1,028
Electricity Fund	23	<u> </u>	720	12/	23
Rumboll Travel Awards	64		1.5:		64
The Venerable Lawrence Ashcroft Fund	26	340	*		26
	1,105	19	57	(40)	1,141

Whitley ITC Fund

The Whitley International Training Centre Fund was established by the Whitley Animal Protection Trust with an initial donation of £1 million. The income from this is restricted to covering the operational costs of running the International Training Centre. Gains on investment activities are accumulated as capital and added to the fund to prevent the erosion of the value of the fund through inflation.

**Electricity Fund** 

The Electricity fund was established to provide income to be used to pay some of the electricity costs of the Gaherty reptile house.

## **Rumboll Travel Award Fund**

The Rumboll Travel Award Fund was established during 2001 to fund an annual award to a selected staff member to undertake field conservation to develop their conservation skills.

# The Venerable Lawrence Ashcroft Fund

The Venerable Lawrence Ashcroft Fund was established during 2002, income from which may be used to further the Trust's wildlife conservation mission particularly through support of international programmes.

## 24. RESTRICTED FUNDS

	Balance 1 January 2010	Incoming Resources	Investment Gains	Resources Expended	Balance 31 December 2010
	£'000	£'000	£'000	£'000	£,000
Gerald Durrell Memorial Fund	208	2	E	(3)	205
Gerald Durrell Endowment Fund	140	4	2	(2)	144
Weyland Income Fund	26		-	-	26
Other International Training Centre Funds	969	149		(107)	1,011
Other Funds	1,494	1,297	·	(974)	1,817
	2,837	1,450	2	(1,086)	3,203

## **Gerald Durrell Memorial Fund**

The Gerald Durrell Memorial Fund was established to build a capital sum, income from which may be used to support the work of graduates of the International Training Centre, Jersey.

# **Gerald Durrell Endowment Fund**

The Gerald Durrell Chair was established to help towards the cost of the International Training Centre at Les Noyers, Jersey. The Gerald Durrell Chair was re constituted in 2009 as the Gerald Durrell Endowment with the funds transferred.

## The Wevland Fund

The fund was established to help staff with the cost of taking MSc degrees.

## Other International Training Centre Funds

The other International Training Centre funds comprise some funds which were donated to sponsor various activities of the International Training Centre at Les Noyers, Jersey.

# Other Funds

Other funds comprise a number of smaller restricted funds which were designated by the donor to sponsor various projects at the Wildlife Park in Jersey and overseas.

#### 25. DESIGNATED FUNDS

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the Board of Trustees for specific purposes:

	Balance 1 January 2010	Incoming Resources	Gains on investments and Pension Scheme	Resources Expended	Balance 31 December 2010
Overseas fund / Trust fund Other designated funds	£'000 3,709 93	£'000 4,421 36	£'000 260	£'000 (5,076) (53)	£'000 3,314 76
	3,802	4,457	260	(5,129)	3,390

#### **Overseas Fund**

The Overseas Fund was historically used to meet the shortfall in specific funding for overseas projects, which would otherwise have to be met by the General Fund. Following the amalgamation with the Headquarters fund in 2004, use of the Trust Fund monies is driven by reference to budgeted expenditure and income.

## Other Designated Funds

Other Designated funds comprise funds designated by the Trust to fund various specific projects both in Jersey and overseas.

## 26. RELATED PARTY TRANSACTIONS

Payments totalling £980k (2009 £970k) were made during the period to Durrell Wildlife Conservation Trust by Durrell Wildlife Conservation Trust – UK. These payments were made to support the activities at the Jersey site and on various conservation projects. In addition at 31 December 2010 £13k (2009 £8k) was due to Durrell Wildlife Conservation Trust from Durrell Wildlife Conservation Trust – UK in respect of legal and administrative fees incurred on behalf of the Trust during the period then ended.

Durrell Wildlife Conservation Trust – UK was registered as a Company limited by guarantee on 7 December 2007, with subsequent registration with the Charities Commission completed on 14 December 2007. The Company does not have any share capital. The Sole Member of the Company is the Durrell Wildlife Conservation Trust, which promises if the Trust is dissolved whilst it is a Member or within 12 months afterwards to contribute up to £1 towards the costs of dissolution and the liabilities incurred by the Trust whilst the contributor was a Member.

# 27. ULTIMATE CONTROLLING PARTY

The Durrell Wildlife Conservation Trust is considered to be the ultimate controlling party of the Durrell Wildlife Conservation Trust - UK as defined by Financial Reporting Standard No 8 and the results of the Durrell Wildlife Conservation Trust - UK are consolidated into the results of the ultimate controlling party.

The Durrell Wildlife Conservation Trust is considered to be the ultimate controlling party of the Gerald Durrell Wildlife Preservation Trust as defined by Financial Reporting Standard No 8 and the results of the Gerald Durrell Wildlife Preservation Trust are consolidated into the results of the ultimate controlling party.